

Algeria	5m. 15	Indonesia	Rp 1600	Philippines	Pes 20
Barbados	DM 6.00	Iceland	1,100	Portugal	Esc 87
Belgium	BF 35	Japan	1,550	Spain	Pe 5.50
Canada	CS 5.50	Jordan	1,450	Sri Lanka	SL 3.80
Denmark	DK 7.00	Kuwait	1,500	Tunisia	Ts 15
Egypt	P 90	Lebanon	11,600	Sweden	Sk 4.50
Finland	Fin 5.00	Luxembourg	1,35	Tunisia	Ts 2
France	Fr 7.00	Malta	Fr 3,85	Turkey	TL 6.00
Germany	DM 2.00	Morocco	Da 80	U.S.A.	1,130
Greece	Dr 50	Netherlands	Dr 7.25	U.K.	1,500
India	Rs 15	Norway	Mr. 1.00	U.S.A.	\$1.50

No. 28,948

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Friday December 10 1982

D 8523 B

Bid to defuse  
agricultural  
trade dispute, Page 14

## NEWS SUMMARY

### GENERAL

**Thatcher  
defends  
Sinn  
Fein ban**

British Prime Minister Margaret Thatcher defended Home Secretary William Whitelaw's decision to ban three Sinn Fein (Irish Republican) members of the Northern Ireland Assembly from entering Britain.

She said he had simply used his powers under the Prevention of Terrorism Act to exclude men who had an established involvement with terrorist activities.

Northern Ireland Secretary James Prior is understood to have supported the decision, which will expose him to criticism in Northern Ireland.

Greater London Council leader Ken Livingstone, who invited the three to speak in London, said he planned to visit Northern Ireland in the New Year. Page 16

### \$230bn on defence

The U.S. House of Representatives adopted by 346 to 68 a peacetime record \$230bn defence appropriations bill, despite rejecting Sinn for MX missile production on Tuesday. Page 4

### S. Africa condemned

UN Secretary General Javier Perez de Cuellar condemned South Africa's incursion into Lesotho where troops killed 37 people in the capital Maseru. Page 5

### Mozambique claim

Anti-Mozambican Government guerrillas claimed responsibility for a huge fire at an oil depot at the port of Beira. Page 5

### Kohl election move

West German Chancellor Helmut Kohl will clear the way for a general election in March by deliberately losing a no-confidence vote next week. Page 16

### Lebanon gun battles

Gun battles broke out in Tripoli, north Lebanon, and Israeli troops imposed a curfew on the mountain resort of Aley to contain Druze-Christian clashes. Page 16

### Airline lists held

Italian magistrates seized passenger lists from the Bulgarian state airline following the arrest last month of its Rome head for suspected complicity in the attempted murder of the Pope. Page 5

### Smuggling charges

Mahmet Emin Karahmet, who controls some of Turkey's biggest private banks and companies, has been charged with smuggling \$2m worth of Caterpillar spares into Turkey. Page 5

### Fangio has surgery

Legendary Argentine racing driver Juan Manuel Fangio, 71, who won five Formula One world championships in the 1950s, underwent heart surgery in Buenos Aires. Page 5

### Campaigner killed

Police shot dead an anti-nuclear campaigner, who had held the Washington Monument under siege for 12 hours, as he tried to escape in a van which he said was full of dynamite. Page 5

### Briefly...

Venezuela's new finance minister is Arturo Soa. 56.

Soviet Premier Nikolai Tikhonov arrived in Finland for talks with President Mauno Koivisto. Jordan's King Hussein arrived in Tokyo for a four-day visit. Page 17

Several "lost" Laurel and Hardy films were found in a locker under a skating rink in the Yukon, Canada. Page 16

### BUSINESS

**Grundig  
talks with  
major  
groups**

BY GILES MERRITT IN BRUSSELS

The European Commission yesterday unveiled a plan to impose tough new controls on the EEC steel industry, in an effort to halt the wave of price-cutting which has been disrupting Community markets.

It proposes to stamp out discounts - which have reached 30 per cent in some sectors - by fixing manufacturers which undermine minimum prices set in Brussels.

In the past, the Commission has issued only "guidelines" to the industry. From January 1 it plans, in effect, to post floor prices, monitor the market more firmly, and punish price-cutters.

It includes proposals for further reductions in production quotas put forward last week, is widely expected to be approved when it is presented by the EEC Industry Commissioner, Viscount Etienne Davignon, at a meeting of Community Foreign Ministers in Brussels on December 14-15.

Industry Ministers agreed three weeks ago at an informal meeting in Elsene, Denmark, that the steel industry needed fresh discipline.

The new minimum prices published by the Commission yesterday represent an attempt to restore prices to the level reached during the summer, when the EEC's steel industry "crisis" regime had helped

raise average prices by 25 per cent over the previous 12 months.

Since the summer, however, widespread price cutting has eroded most of these gains.

Officials point out that to take account of the various ways in which price discounts can be operated, the new fines structure will not be as straightforward as the existing system for levying penalties on steelmakers which exceed their production quotas.

The proposals to be put to the Foreign Ministers next week include a plan for the Community's output of main long products, such as beams and bars, to be reduced in the first quarter of next year by 15 per cent below present levels.

Output of most flat products should be reined back by 15 per cent.

The proposed minimum prices per tonne are approximately:

• Hot rolled strip, coils and plate and similar products - DM 645 (\$347).

• Cold rolled sheet - DM 1,070.

• Medium and heavy plate - DM 886.

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## EUROPEAN NEWS

## Paris uses more of European credit

By David Marsh in Paris  
FRANCE has used up a further small portion of its recently arranged \$4bn (FF 27.6bn) Euro-market credit in order to lend off pressure on the franc, according to statistics released yesterday by the Bank of France.

Its weekly reserve statement showed a further FF 3bn fall in net French currency reserves in the latest week ending December 2. This took the net fall in currency holdings over the latest three-week period to nearly FF 7bn, and reduced the central bank's basic stock of freely available foreign exchange "ammunition" to an exceptionally low FF 11.6bn.

The franc came under pressure against the D-Mark within the European Monetary System at the beginning of this month, requiring the central bank to intervene on the foreign exchanges.

Yesterday's statistics indicated that the central bank had used up a further amount of about FF 1.5bn of the Euromarket credit in order to sell currencies and buy francs.

Of the \$1bn credit, about \$2.5bn has been drawn down

## Lambsdorff takes Jobert to task over remarks on protectionism

BY JONATHAN CARR IN BONN

COUNT Otto Lambsdorff, West Germany's Economic Minister, has sharply rebuffed French claims that he preaches trade liberalism but practices the opposite.

The minister's tough remarks, made in a speech in Bonn yesterday, are further evidence of the growing friction in trade matters between Bonn and Paris.

COUNT Lambsdorff said the in fact the subtlest form of protectionism, namely that of absolute power by the stronger over the weaker."

But what was this so-called "dogmatic liberalism," Count Lambsdorff asked? Among other things, he said, it involved respect for Gatt principles like non-discrimination, and the removal of subsidies and other criticism lies Bonn's fear that

measures which distorted trade. Paris may shortly feel forced to

take further measures to try to protect their own industry and jobs from imports.

COUNT Lambsdorff said, Was this the way to promote the international division of labour and prosperity? It was superfluous to give an answer, he asserted.

France last year had a deficit with West Germany of some DM 12bn (FF 3.6bn) — and in the first nine months of this year that gap has increased to more than DM 13bn.

While West Germany's imports from France from January to September rose by about 6 per cent, its exports to France have gone up by more than 18 per cent.

President Francois Mitterrand urged Chancellor Helmut Kohl to take steps to help reduce the gap when the two leaders met in Paris for talks on Tuesday. But it remains unclear what effective action West Germany could take.

Jobert denial — Page 4

## Farm subsidies at centre of EEC-U.S. talks

BY JOHN WYLES AND GILES MERRITT IN BRUSSELS

THE LARGEST delegation of U.S. cabinet officials ever to visit Brussels will meet the European Commission today in a bid to find a mutually agreeable path away from an agricultural trade war.

The U.S. team, led by Mr George Shultz, the Secretary of State, is said to be anxious to prevent the increasingly vituperative war of words between the two sides spilling over into a

subsidies battle in which U.S. and European farm products undercut each other in world markets.

However, it appears that Mr Shultz and his colleagues will not renounce this ultimate option without firm commitments from the EEC to introduce greater discipline over its internal farm production and over the disposal of surpluses through the use of export sub-

sidies.

M. Gaston Thorn, the Commission's President, and his senior colleagues will emphasise their efforts to minimise internal farm price rises for products in surplus and to apply other measures to curb overproduction.

They are also expected to urge the U.S. to consider joint co-operation in the marketing of some products in order to stabilise and, if possible, raise, world prices.

The inclusion of Mr Donald Regan, Treasury Secretary, in the U.S. team could be significant following his call earlier this week for an overhaul of the world monetary system.

The Commission has successfully persuaded the 10 to endorse this as a global financial objective with the aim of greater stability.

## Fanfani to present austerity package

BY JAMES BUXTON IN ROME

SIG Amintore Fanfani, Italy's new Christian Democrat Prime Minister, today presents his Government's programme to Parliament. It is likely to include urgent legislation to allow the swift imposition of economic austerity measures.

Although an outline economic programme was hammered out with considerable difficulty in the negotiations which led to the formation of the four-party coalition, the details of the measures have yet to be finalised and have already given rise to further argument within the coalition.

The objective is to hold down the public sector borrowing requirements for next year to L63,500bn (\$45bn) — less than the expected outturn for this year, which will probably reach L70,000bn — and cut in-

flation from the present rate of 16.7 per cent to an average of 13 per cent next year.

To do this, additional measures, including further spending cuts and a "one and for all" levy on incomes, are necessary, over and above the provisions of the Finance Bill introduced by the previous Government of Sig Giovanni Spadolini, some of which have been approved by Parliament.

The new measures will have to be introduced rapidly, perhaps by decree, if they are to make a serious dent on the economy during the course of 1983. But it has been difficult for Sig Fanfani to reach agreement on the exact form of the measures, such as who the special income tax would most affect.

## Tribunal setback for CGT

By David Housego in Paris

THE COMMUNIST-LED Confédération Générale du Travail (CGT), the largest French trade union, has suffered a serious setback in elections to new labour tribunals.

At the same time, the results announced yesterday reflect a sharp rise in support for minority union and employer organisations which have been sharpest in their criticism of the Government.

The elections held on Wednesday were to choose union and employer representatives for the "prud'homme" councils — an institution developed under Napoleon as a tribunal to settle individual disputes between employer and employee.

They were seen as the first important test of strength between the rival unions since the Socialists came to power as new labour legislation is strengthening the role of unions in industry.

The vote was also seen as an indicator of the popularity of government policies.

The most striking feature to emerge is the major reverse for the CGT, whose share of the vote dropped from 43 per cent in 1979 — at the time of the last "prud'homme" elections — to 37 per cent. This decline is in line with the Communist party's falling share of the vote during the presidential and legislative elections last year. It is also a blow to M. Henri Krasucki, the new hard-line secretary general of the union, who took over its leadership this year with the goal of restoring popularity.

M. Krasucki yesterday put much of the blame for the CGT's loss on worker discontent with government policies, but there is no doubt that the CGT's result also reflects increasing disenchantment with its archaic structure and its unpopular policies over issues such as Poland.

## U.S. tries to reassure Nato over MX funding

By John Wyles in Brussels

THE U.S. Administration tried yesterday to reassure Nato allies that President Reagan's Congressional defeat on Tuesday over funding for the MX missile did not represent a rejection of nuclear modernisation by the American public.

Several European Foreign Ministers arrived in Brussels yesterday for a meeting of the North Atlantic Council concerned about the possible impact on domestic public opinion of Tuesday's vote in the House of Representatives against MX production.

Herr Hans-Dietrich Genscher, the West German Foreign Minister, is said to have warned of "danger signs" that agreed policies are not being carried through. He was seen as implying that the will of European governments to deploy the controversial Cruise and Pershing missiles could be undermined by public reaction to the MX setback.

However, Mr George Shultz, U.S. Secretary of State, defended the MX vote as "one step in a long process." According to senior U.S. officials, Mr Shultz emphasised that the House had maintained funds for research and development of the MX and that its refusal of production money should not be seen as a repudiation by the Congress — or the American public — of President Reagan's call for a strong nuclear deterrent.

Mr Shultz apparently found discussions on the Alliance's relations with the Soviet Union encouraging. There were many determined statements by allied foreign ministers on their continued commitment to Nato's dual-track strategy.

Last night, Mr Francis Pym, the British Foreign Secretary, rejected suggestions that the change in the Soviet leadership justified a review of the missile deployment in Nato. Mr Pym was quoted as saying of Mr Yuri Andropov, the new Soviet leader, making a sufficiently major change of policy to warrant a Nato review of strategy.

## Austria moves into current surplus

By Paul Lendvai in Vienna

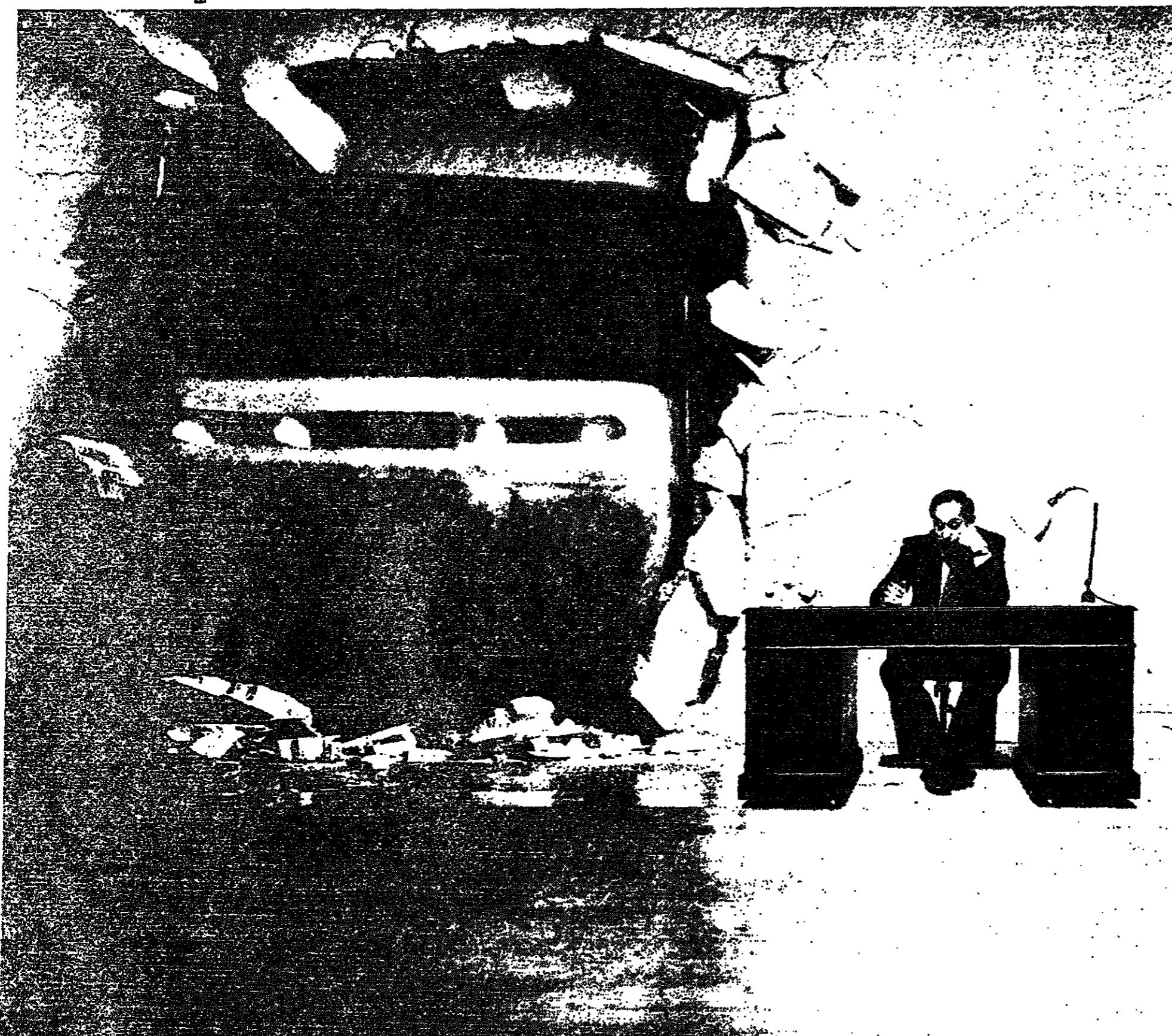
FOR THE FIRST time since 1969, Austria achieved a surplus on current account between January and October of Sch 5.5bn (\$321m), compared with a deficit of Sch 14.9bn in the corresponding period last year.

Figures from the national bank indicate that about two thirds of the change was because the trade balance was better than expected. The rest was attributable to services account. Dr Herbert Salcher, Finance Minister, has stressed that with the exception of the Swiss franc, the Austrian schilling has, since 1971, been the strongest currency, appreciating by some 25 per cent against the U.S. dollar and about 50 per cent against sterling.

Mr Stephan Koren, president of the central bank, warned that the improvement in the external payments position should not be exaggerated.

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## Threat to £433m British rebate from EEC budget

BY JOHN WYLES IN BRUSSELS

THE BRITISH Government may need to rely on the individual attendance records of some members of the European Parliament to ensure payment before the end of the year of a £433m rebate from the EEC budget.

The payment is threatened by the hostile attitude of the Parliament's budget committee which has set very tough conditions before it is ready to recommend that next week's plenary session adopt the supplementary budget implementing the British deal.

Many officials doubt whether the Council of Ministers will meet the budget committee's terms, which means the issue may become a trial of strength on the floor of the Assembly.

Procedural rules require 218 of the 434 members to take part in a vote and a two-thirds majority is required to reject the supplementary budget.

Comfortably more than half of the members can be expected

to turn up at next week's Strasbourg session and the nationalities and the groups with the best attendance record should provide an important kernel of support for the supplementary budget.

Attendance records for the first nine months of the year show that the 63 British Conservatives belonging to the European Democratic Group have the best record by turning out for 70 per cent of the days the Parliament has been in session.

Although some of them may support the budget committee's tactics during negotiations with the Council next week, none is expected to actually vote against the supplementary budget.

Similarly, a large proportion of the 81 West German members sitting as Christian Democrats, Socialists and Liberals can be expected either to support the supplementary budget or to abstain.

### Danish investment plan

BY HILARY BARNS IN COPENHAGEN

THE DANISH Government has published an investment promotion programme intended to supplement its anti-inflation policies by improving the investment climate.

Industrial organisations welcomed the proposals, saying that they represented a change of attitude on the part of the government. But they doubted whether the measures would have much immediate effect.

The lengthy list of proposed measures includes the introduc-

tion of tax deductions for investments in shares, more flexible rules for the use of tax-free investment funds by companies, and other measures to encourage the flow of risk capital.

Allocations to research and development institutes will be increased and the construction of a "broad band" telecommunications network brought forward. The market for telecommunications equipment will be liberalised.

### Hungary shows 1982 turnaround

BY DAVID BUCHAN, EAST EUROPE CORRESPONDENT

HUNGARY is ending a remarkable year with a sharp turnaround in its fortunes, primarily in the form of \$1.6 bn (£930m) in new international credits, but also in terms of an improved economic balance with the western world.

It started 1982 with a liquidity crisis, caused by deposit withdrawals by Western, Comecon and Arab banks which came on top of the general inability of East European countries to raise fresh credit. Drained of reserves, Hungary was by last March, very close to having to follow its Comecon partners, Poland and Romania, into a rescheduling of debts.

But the country ends this year with a pile of fresh credit—\$810m from Western central banks, \$260m from Western commercial banks, and capped this week with \$600m from the International Monetary Fund—and a modest hard currency trade surplus.

Why has foreign confidence in Hungary returned in a flood, particularly when it has clearly outperformed in stagnant Western markets?



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## EUROPEAN NEWS

General Motors' latest plant in Europe opened on schedule, writes David Gardner in Figueruelas

## Arrival of the giant is challenge to Spanish industry

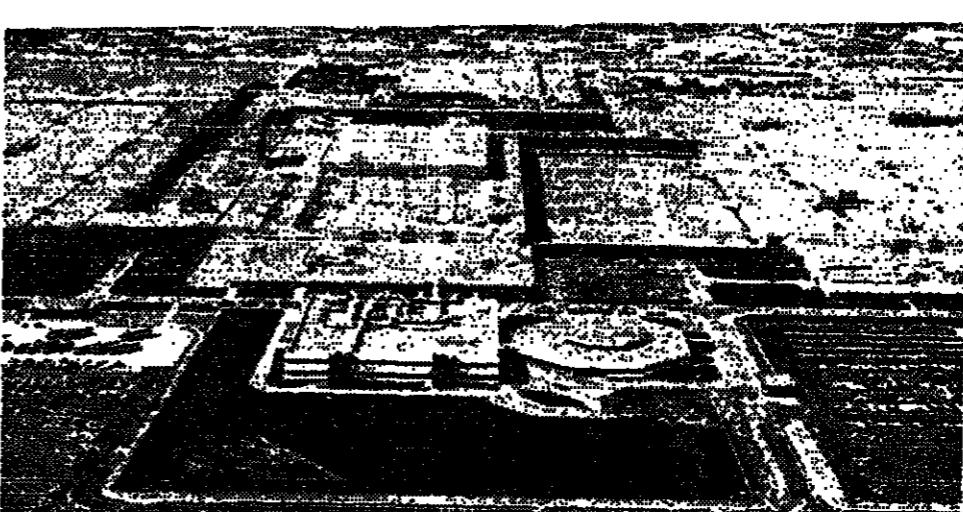
**BILLBOARDS ACROSS** Spain had been warning for a year that "the giant is coming" before the first Corsa—General Motors' "S" car—rolled off the assembly lines of the company's gleaming new plant at Figueruelas in the Zaragoza region on August 30, right on the button.

"A new era in Spanish industry has been inaugurated," said Sr Jose Ignacio Lopez Arriortua, GM's Spain's head of industrial organisation, speaking a week ago shortly after King Juan Carlos had formally opened the \$1.7bn (£1.06bn) plant, Spain's largest single foreign investment and the most modern car assembly operation in Europe.

In the dusty little farming village of Figueruelas itself remarkably little has changed, beyond the addition of two new bars and the provision of a badly needed access road. Last year the locals were getting up for the year's annual week-long fiesta, but GM had refused to part with Pta 18,000 (£98) for an advertisement in the official fiesta programme: an enterprising local Renault dealer stepped in to fill the gap.

This little local setback is one of very few that the world's largest auto manufacturer has experienced in mounting its major challenge to the European small car market, in an operation that has so far run like clockwork.

The 400,000 sq metre, Figueruelas plant took just 889 days to complete, from the laying of the first stone to the production of the first car, despite the involvement of some 100 contractors. GM hopes to produce 10,000 more cars this year—about 10,000 more than it had originally expected. The target for next year is 200,000 and 270,000



Spain's largest single foreign investment: GM's plant at Figueruelas.

for 1984, at least two-thirds of them for export.

Management

declares itself well-pleased with the progress of hiring and training. Over 1,500 of the 6,800 workforce (a further 3,000 are to be taken on over the next six months) have completed training courses of three months to a year at GM's Opel plant near Frankfurt.

conversely skilled Spanish emigrants employed by Opel have been flown to Zaragoza to assist in local training.

The odd hiccup

that has

occurred with the plant itself.

GM, for

example, had an undertaking

that it would be allowed to

import 15,000 cars tax-free to

get its sales

going

before production started,

and was put out when the authorities

decided that it would, after all,

have to pay the full 36.7 per

cent tariff.

As for the product itself,

several of the 300 West Germans

still working at Figueruelas

believe

in superior quality to its Opel

made stablemates, according to

Sr Lopez Arriortua, the director

of industrial organisation.

There are few complaints

about safety and hygiene,

to

which GM has devoted unusual

attention.

It has

spent around

Pta 85m

for

example, equipping a small

factory

with operating

theatre

X-ray

and analysis

units, staffed by six doctors and

nurses in each sector of the

factory.

Problems will certainly arise,

however,

over work-rate speeds

and both the form and amount

of payment.

Figueruelas is

designed to produce 1,200 cars a

day at an average of 75 cars an

hour.

According to a union leader

from Renault's Fasa plant in

Valladolid, GM workers are pro-

ducing 20 per cent more for

nearly 20 per cent less payment

than Renault workers. Indeed,

GM

has

set out

deliberately

to "cultivate

the

UGT

for

example

by ferrying

subsequently

hired local

UGT

officials

to Detroit

and

Frankfurt

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## OVERSEAS NEWS

## Japan's shogun in the shadows

By Jurek Martin in Tokyo  
THE popular view in Japan is that Mr Yasujiro Nakasone, the new Prime Minister, is deeply beholden to, and may even be in the hip pocket of, Mr Nakamura Tanaka. Certainly Mr Nakamura's Cabinet and senior party official posts are heavily laden with associates of the man who was Prime Minister of Japan who was Prime Minister of Japan from 1972 to 1974.

In trying to divine the likely policies of a Nakasone Government, therefore, it would appear logical to examine what Mr Nakamura stands for. After all, he was a genuinely distinctive political leader, who acceded to power on a wave of expectation, and who ran a busy government before being shot down by scandal (not, incidentally, the Lockheed affair, for which he is still on trial but whose revelations did not emerge until later).

But today, a thorough probing of Mr Nakamura's political opinion leads to virtually no perception of what Mr Nakamura represents in terms of policy. He is, quite simply, associated with the execution of power.

An obvious international comparison is with Mr Edward Heath, who also left office in 1974 and who is now Mr Nakamura's precise opposite: Mr Heath faintheads in the darker corners of the Conservative Party, and his own strong views have consigned him, without power, yet still associated with a definite strain of policies. Mr Nakamura, otherwise known as "the shogun in the darkness" still dwells in the back rooms of power, with no formal office, yet devoid of identity with any school of political thought.

One of his severest intra-party critics is Mr Motoo Shima, the Liberal Democratic Party's chairman of the Anti-Diet Defence Committee. Mr Shima acknowledges Mr Nakamura's public reputation as a "doer" but alleges that he is motivated only by a sense of personal gain. "His policy stance is very liquid," Mr Shima says with a half a wry smile, adding that though the Japanese defence industry is not presently very profitable he would expect Mr Nakamura to jump on to the defence bandwagon were it to show signs of becoming so.

An interview this week, Mr Shima, who has a political career for Mr Nakamura if or when "desirable" Japanese goals conflict with Mr Nakamura's personal interests.

The pursuit of monetary gain, sometimes quite overt, is commonplace in Japanese politics. Problems seem to arise when the use or pursuit of money becomes excessive.

This is the nub of the political complaints against Mr Nakamura. They are often expressed in Japan with a frankness, as Mr Shima demonstrated, that would astound foreign ears more attuned to conventional political niceties.

This was evident in the recent Liberal Democratic Party (LDP) leadership campaign when Mr Nakamura's three opponents were united by little more than opposition to Mr Nakamura's perceived intransigence in re-emerging less than a week into the Nakamura term in the form of speculation that the Prime Minister may call an early Diet election, perhaps by next summer, in the hope of preempting any embarrassment according to the Lockheed verdict on Mr Nakamura's handed down in the autumn.

Yet the fixation with Mr Nakamura is also a backhanded testament to the political appear that he still can command. It is not merely that he has built his reputation to being the biggest of the Diet, though he is a longer head in person, or that he understands better than anybody how to play the power and patronage game that is integral to Japanese politics. It also reflects, as Mr Shima concedes, that, if scratched, public opinion still sees Mr Nakamura with the affection that is often reserved for those who make it on their own, rather than through the system.

## Japan interest rate cut unlikely

By CHARLES SMITH, FAR EAST EDITOR IN TOKYO

CHANCES of an early reduction in the Bank of Japan's discount rate appeared to be fading rapidly yesterday, despite calls for lower interest rates from some sections of the business community.

The central bank appears to be reluctant to change the rate currently standing at 5.5 per cent for two reasons. The first is a desire not to undermine the recent strength of the yen in foreign exchange markets, and the second has to do with interest rate differentials in the domestic Japanese money market.

Funds have been moving rapidly from bank deposits into the bond market recently, reflecting a wide differential between deposit rates and bond yields. Bank deposit rates would normally be expected to come down in line with any cut in the Bank of Japan's deposit rate, but it looks as if for the

## Pretoria troops kill 37 in Lesotho raid

By J. D. F. JONES IN JOHANNESBURG

SOUTH AFRICAN troops trained terrorists had recently moved to Lesotho from elsewhere in southern Africa to carry in the crossroads.

—when they raided houses in Maseru, the modest capital of independent Lesotho, in the early hours of yesterday morning.

The raid was the first into Lesotho, a tiny mountain enclave inside South Africa.

Lesotho is an independent state, although dependent economically on South Africa.

The South African defence force, in justification of its raid on Maseru, yesterday issued details of a chain of sabotage incidents inside the Republic for which it claimed the ANC was responsible.

General Constance Viljoen, chief of the army, said the ANC had been planning a Christmas campaign of "deeds of terror" inside South Africa and the homelands, and that "well-

known

from Lesotho that soldiers were

Lesotho as a flagrant violation" of sovereignty.

The raid was strongly condemned by the Lesotho Government and by the ANC headquarters in Lusaka, both of which referred to Lesotho's role as a haven for refugees.

Lesotho yesterday accused South African troops of acting in collusion with the outlawed Lesotho Liberation Army (LLA) to murder women, children and refugees in their pre-dawn raid.

Mr Charles Malapo, Foreign Minister, said the kingdom had been greatly hurt by what he called the brutal killing of Lesotho citizens and refugees.

The ANC denied the homes they attacked were ANC headquarters. It condemned the raid as a cold-blooded massacre.

Chief Jonathan was then favoured by the South African Government, while Mr Mokhele was sympathetic to the ANC.

Mr Mokhele fled the country in 1978 and formed the LLA.

which has been waging a mini-civil war against Chief Jonathan's regime for three years.

In the last year, the campaign of sabotage, mortar raids and landmines has been intensifying.

Ministers and their families have become targets and Chief Jonathan's Lesotho paramilitary force has found it difficult to seize the initiative.

The irony is that in the meantime Mr Mokhele is widely believed to have won the secret support and shelter of the South Africans while Chief Jonathan has fallen out with Pretoria because he is giving shelter to ANC guerrillas who use Lesotho as a base to plan and execute their missions.

It was Chief Jonathan's capital which was raided by his old friend, the South African, yesterday.

To complete the turnaround, there is no longer any love lost between the ANC and Mr



Nokhele. For instance, the ANC believes that the South Africans help the Lesotho exile movement in return for intelligence about ANC exiles inside Lesotho.

Recent public warnings from South Africa have been issued not to Lesotho but to Mozambique. Mr Piki Botha, South Africa's Foreign Minister recently published a message bluntly warning of the consequences of allowing the ANC to operate across the border from Mozambique bases.

## Begin stays firm over Beirut massacre

By David Lennon in Tel Aviv

MR MENAHEM BEGIN, the Israeli Prime Minister, has responded to warnings that he could be harmed by the findings of the commission of inquiry into the Beirut massacre by reiterating that, in his opinion, "there were no grounds to assume that atrocities would be perpetrated against the civilian population."

The judicial commission cautioned the Premier and eight other officials two weeks ago that its findings could adversely affect them. They were offered the opportunity to give further evidence or cross-examine witnesses.

Mr Begin has said he will call fresh elections if the commission's final report directs him to do so.

The commission warned Mr Begin that he might be harmed if it found that he had ignored the danger of acts of revenge by the Christian Phalangists for which Israel allowed into the Palestinian refugee camps in September. Such an omission would be tantamount to "non-fulfilment of a duty," the commission said.

But the Premier decided not to reappear before the inquiry board. He rested his case with a letter, made public yesterday, in which he claimed that "it was never imagined that the Lebanese forces (the Phalangists) ... would perpetrate a massacre."

In his letter, Mr Begin also notes that the references to the danger of acts of revenge made to the Cabinet by the Chief of Staff and the Housing Minister were not sufficiently pointed to have aroused any concern in the Cabinet.

The commission issued the warnings because the evidence given by other witnesses had cast doubt on the testimony of the nine people notified.

## Zimbabwe calls for pay restraint

By TONY HAWKINS IN HARARE

ZIMBABWE'S Finance Minister, Dr Bernard Chidzero, yesterday called for restraint on wages, public spending and consumption to bolster Wednesday's 20 per cent devaluation of the Zimbabwe dollar.

Outlining policies that will please the International Monetary Fund and international banks, Dr Chidzero said Zimbabwe must "curtail demand and consumption" and match these with "earned resources" in short, we cannot afford to go beyond our means," he said.

The minister also promised a more flexible exchange rate system in the future, saying that rates would be fixed by reference to trade weightings, resulting in more frequent, but still very small, parity adjustments.

Devaluation would have both its costs and benefits but to be successful it would have to be backed by "spartan" measures.

The minister ruled out the anticipated and year rise in minimum wages, saying these would be reviewed "to see what increases might be sustainable from July 1, 1983."

Dr Chidzero believed that consumer prices would rise by only 2 per cent to 3 per cent as a result of devaluation, but industrial and bank economists estimate a rise of about 6 per cent to 7 per cent.

Initial business reaction has been mixed. The mining industry — which stands to benefit most — is pleased but a company official warned yesterday that devaluation on its own would not solve all its problems.

Industry believes devaluation might ease the process of obtaining a loan from the IMF but commerce is worried about the impact of devaluation on production and materials and capital equipment.

In agriculture the reaction was mixed with the tobacco industry pleased at the move. But the Commercial Farmers' Union warned that import costs would rise and at current quota levels the number of new tractors available would fall from 600 to 500 a year.

Production costs would rise by 4 per cent to 5 per cent.

For most immediate increase is likely to be in petrol prices which will have an adverse impact on cost levels throughout the economy. Devaluation, however, should speed the loan of \$170m which Zimbabwe is seeking from the IMF.

## Mozambique oil refinery attacked

By Our Foreign Staff

GUERRILLAS fighting against the Mozambican government yesterday claimed responsibility for sabotage of a large oil storage depot in Beira, cutting supplies of oil to landlocked Zimbabwe, already in the grip of a severe fuel shortage.

Five tanks out cold yesterday morning at the British Petroleum transit terminal at the port, but the extent of the damage is still not known, according to a BP official in London.

An official of the Mozambique National Resistance Movement, which the Mozambique Government claims is backed by the South African Government, said in Lisbon that the attack was intended as a warning to Zimbabwe.

## Angola leader takes emergency powers

By QUENTIN PEEL, AFRICA EDITOR

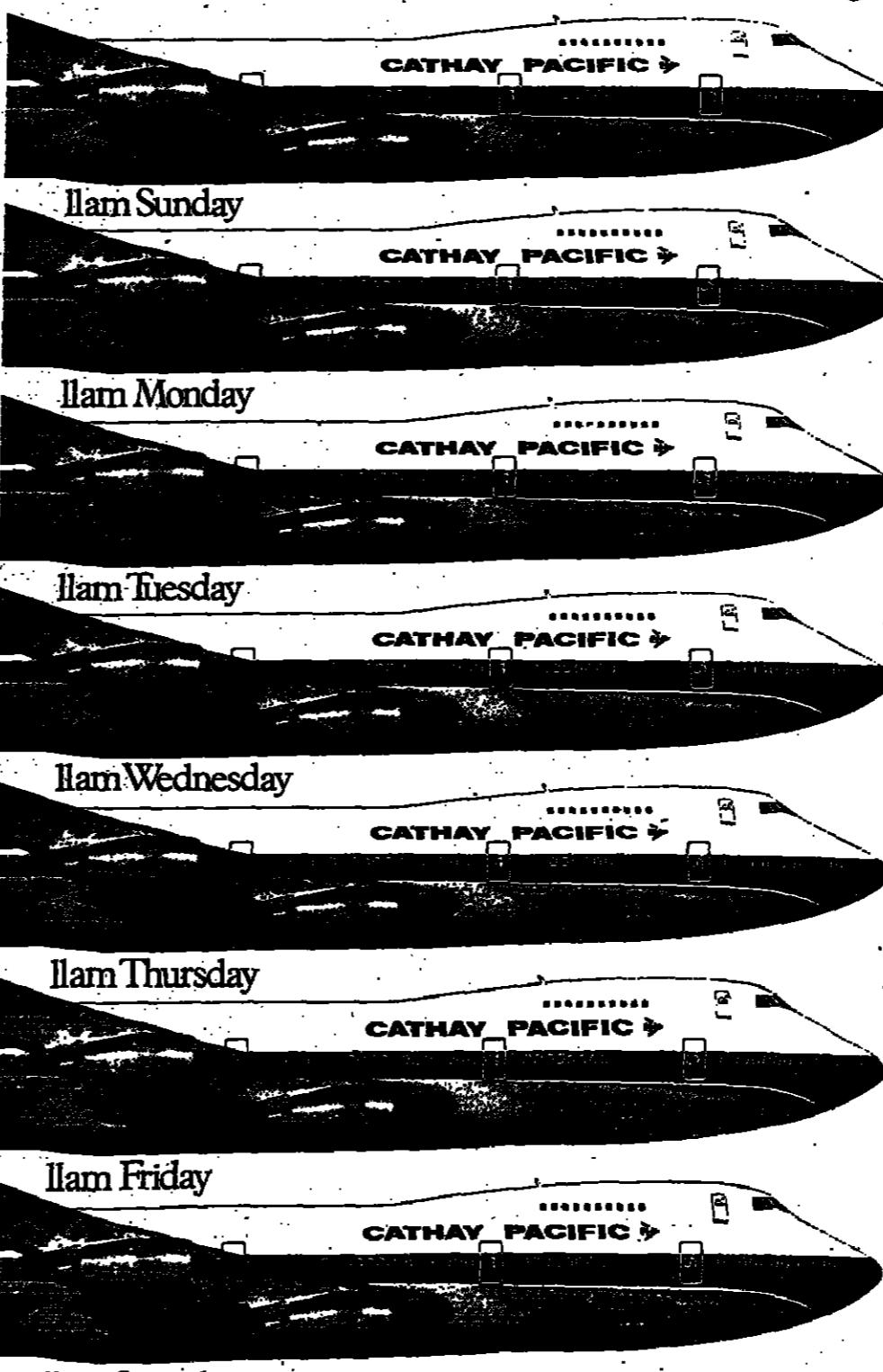
PRESIDENT Jose Eduardo dos Santos of Angola is to assume sweeping emergency powers to cope with crippling economic problems and a deteriorating security situation in the centre and south of the country.

The unusual decision was taken by the central committee of the ruling Popular Movement for the Liberation of Angola (MPLA) at the same time as a top-level Angolan delegation was talking to the South African Government about a possible ceasefire in the southern border with Namibia.

The Angolan move seems to be a clear recognition of the deteriorating economic and security problems in the country, which is fighting both South African troops along the southern border with Namibia, and a series of叛乱 groups.

Recent reports from Angola suggest that there has also been a sharp deterioration in security in the central highlands around Huambo and Bie.

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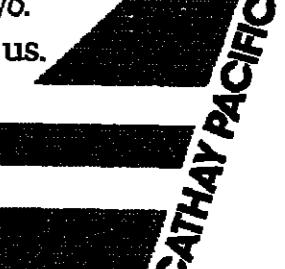
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ROGER? RACHEL? I've already  
got my usual bottle from the  
Robertsons. I must have told  
them to save one for me that Christmas  
and the next. I can't imagine a Christmas without  
Rémy Martin. Well, I'm glad they  
remembered...

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Rosemary.

Surprise  
Surprise!

R.

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## THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

## The contrast of two unions in recession

Brian Groom reports on the way Apex and ASTMS are coping with their current problems

CLIVE JENKINS and Roy Grantham could hardly be less alike. But the ebullient Welshman and the mild-mannered, moderate Brunner face an agonisingly similar problem — the impact of recession on the rival white-collar unions which they lead.

They are far from alone. Trade unions have not only had the dispiriting task of defending workers faced with redundancy, most have also suffered the financial stress of falling membership. Unemployment has cut the TUC's strength by more than a tenth.

Unions consequently face cost-cutting decisions in the members' own affairs — including staff cuts uncomfortably similar to those of the commercial enterprises with which they deal. Jenkins' Association of Scientific Technical and Managerial Staffs (ASTMS) and Grantham's Association of Professional, Executive, Clerical and Computer Staff (Apex) provide vivid examples.

Apex has kept its finances in the black, but lost more than a fifth of its members. ASTMS has lost fewer in proportion, but last year suffered a deficit of nearly \$1m on its income and expenditure account. Neither experience is unique. But each illustrates the hard choices to be made, and the contrasting response of competitor unions disparate in character.

Both operate in the white-collar recruitment market, where trade unionism is at its most entrepreneurial.

Witty and rambunctious, Jenkins used to thrive on his success in this cut-throat arena as self-styled orator of the middle classes. In the white-collar boom of the late 1960s and 1970s, ASTMS grew more than sixfold to an officially claimed 491,000.

Jenkins is nothing if not spectacular, and his current difficulties have attracted as much publicity as his former successes — to the glee of rivals, who have made much of them, particularly in the hard-fought battle for managerial recruitment.

But the apocalyptic headlines have appalled Jenkins and his officials. "Our assets are very substantial. We are not going broke, and we are not panicking in any way," says Stan Davison, deputy general secretary. "We are trying to bring a few items under control which we should



be doing for business sense anyway."

Better management is something a few unions could learn, though not many would like to do it in the glare of such bad publicity. ASTMS officials have found this more bruising than the cash flow problem, with which they are gradually getting a grip.

The trouble began in 1981, when it was realised that projected membership growth of 6 per cent a year had turned into a decline of the same amount. More than 80,000 members have now been lost since 1980, and the current total is officially put at a little over 400,000.

## Influence

Other unions suspect that ASTMS inflates its membership for the sake of appearance and influence. Davison concedes that, like other unions, it has some 50,000 to 60,000 unemployed members still on the books but not paying subscriptions.

When the decline was identified, ASTMS was unable to move quickly enough into reverse. Savings were initiated in July 1981, including reduction

of its affiliation to the TUC, selective non-replacement of staff, fewer international visits and savings on conferences, but they were not an instant solution.

By the year end, the annual deficit was £905,518 after a surplus of £49,810 in 1980. While contributions from members fell from £8.45m to £7.90m, expenditure rose from £7.96m to £8.5m, and interest charges more than doubled to £515,841. Bank loans and overdrafts were over £4m.

ASTMS was committed to capital expenditures which increased its debt burden. It had bought new headquarters in Camden, North London, for £3m (and was refurbishing them for £1.5m) before vacated properties worth up to £1.7m could be sold.

To raise immediate cash, the National Executive decided on a levy of funds from branches, which was carried out in December 1981. This however was mishandled. Some branches were levied greater sums than they possessed, there were delays in refunding them, and angry delegates at this year's annual conference tried (and failed) to force the executive's resignation.

For a union faced with membership decline as steep as that of Apex, to avoid deficit

is a considerable achievement and a tribute to the astute, book-keeping qualities Grantham has nurtured. "We made our calculations in 1979 and took action in 1980 to staunch the blood-letting caused by the Government," he says.

Some members are painful. Whereas ASTMS is determined that its redundancies will remain voluntary, Apex has made compulsory redundancies only three — but this is an embarrassing move for a union.

Heavy job losses among office staff in manufacturing particularly engineering, have hit Apex squarely on the jaw. ASTMS has been affected from the same causes but less severely. The TUC is in steeper decline, but its financial tribulations, but Apex's haemorrhage of members causes it to be much discussed as a merger candidate.

For the moment, Grantham is right when he insists that Apex's financial prudence has averted the need to be precipitated into an unwise amalgamation. "We are not in the process of just amalgamating with anyone. Until we get the right formula we are quite capable of surviving on our own.

The leadership's favoured option is to form a confederation and for nearly three years Apex has been in talks with the General, Municipal Boiler-makers and Allied Trades Union and the Electrical and Plumbing Trades Union. The three general secretaries recently decided to continue the discussions.

## Amalgamation

Grantham is pressing for a devolved structure, with each retaining its own executive and conference, but the other two believe in favour something closer to full amalgamation. Agreement is some way off.

Apex's ability to stand alone would be strengthened if it could curb its membership loss. One strategy is to fight back by recruiting new members, which the union is doing in Rugby League, oil, electronics, computers, food, retailing and management. But that is difficult, and other unions — not least ASTMS — are fighting for their share.

Both Apex and ASTMS see signs that a membership decline is traditional, and is likely to be slowing down, but neither is under the illusion that the period of painful readjustment is over. Grantham expects another 500,000 workers, mostly from manufacturing industry in Britain, whether large, medium or small, to speed the time scale up to just six months; to take much of the slog out of

## Aid for innovation in industry

ALL OVER the industrialised world, manufacturing companies are desperately looking for ways of replacing their declining businesses with new products. But many are caught in a double bind. The most obvious sources of ideas — a combination of market research and their own research and development effort — have all too often already been slashed back under the pressure of recession. And in any case, internal R and D seldom offers a shortcut to new product development — rather the reverse.

The CII, as they have inevitably dubbed their branch, will also offer contacts and assistance for the rest of the innovation process: R and D itself, patenting, design, engineering development and marketing. At the CII's core will be its own directory and database plus access to two others: the British Ideas and Resource Exchange (BIREX), and the U.S.-based Dvorovitz network, which claims to be the world's largest databank of licensable opportunities.

The search, and — most important — to end up with at least one viable and promising project. The CII, as they have inevitably dubbed their branch, will also offer contacts and assistance for the rest of the innovation process: R and D itself, patenting, design, engineering development and marketing. At the CII's core will be its own directory and database plus access to two others: the British Ideas and Resource Exchange (BIREX), and the U.S.-based Dvorovitz network, which claims to be the world's largest databank of licensable opportunities.

Short of a set of risky acquisitions or maybe as a sensible complement to the CII, the only route is to license someone else's ready-made products, or at least their well-developed technology. In other words, follow the lead of the Japanese, and to some extent the Germans. More and more U.S. and British companies, who used to be quite proud just on their internal R and D, are trying to do that.

The trouble is, few of them

know how to go about it. And those that do, almost all find the process painfully slow.

John Goddard, a former CII executive who has spent the past two decades as a technology transfer specialist, says most companies take a year just to find out what is involved in locating new products. They then write to a batch of individual companies, particularly in America, to find out whether there are any suitable developments they could license. At the end of a further year they have still generally failed to produce any projects of value.

In the company of three equally experienced and ambitious colleagues, Goddard is setting out to change all that, and in the process take on a task which many people, including a British Cabinet advisory committee, have argued — but to no avail — is a government responsibility. By establishing a Centre for Innovation in Industry\* which will offer a wide range of information and advisory services, Goddard and Co (in the form of Birmingham Dore, Brian Locke and Leonard Cottrell) aim to help companies in Britain, whether large, medium or small, to speed the time scale up to just six months; to take much of the slog out of

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Christopher Lorenz

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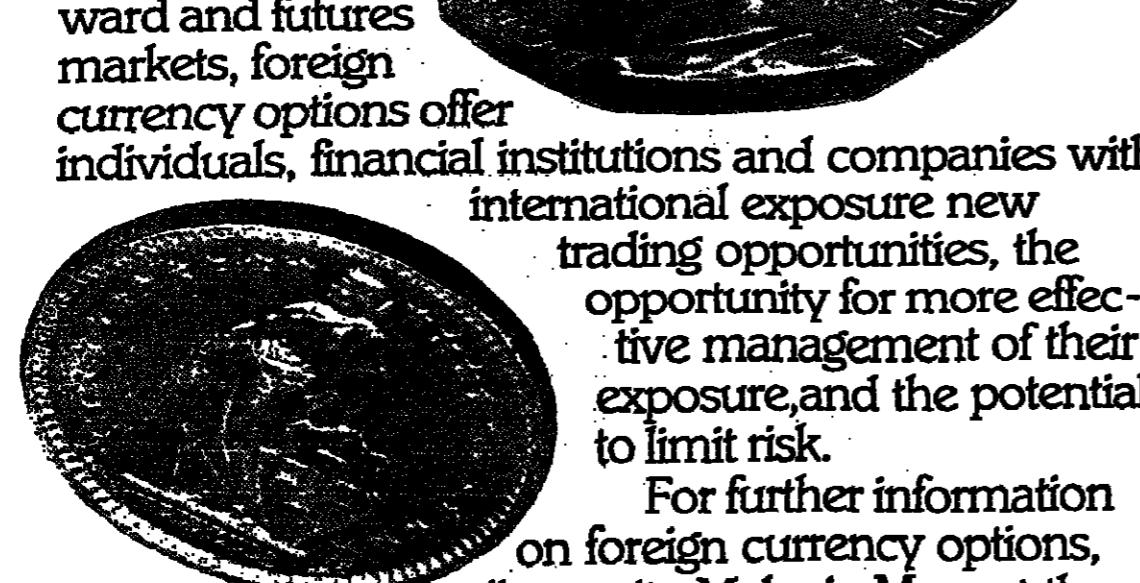
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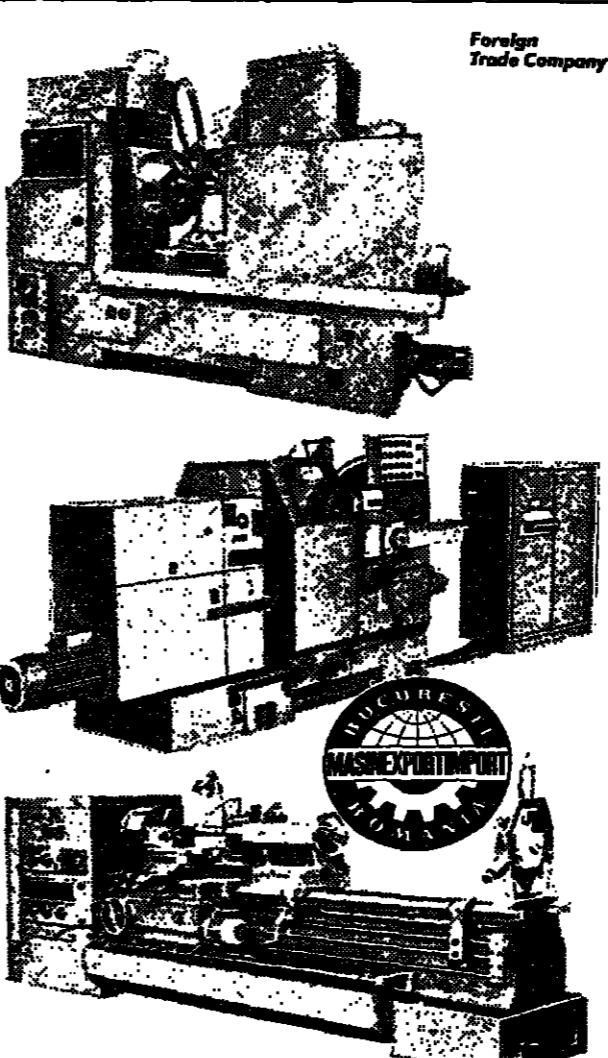
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## THE UK SECURITY INDUSTRY

## The burglar alarm business: when crime can pay

By Dominic Lawson



Hugh Routledge

IF CRIME is one of Britain's few remaining growth industries, crime prevention seems likely to follow the same upward trend. The manufacture, distribution and installation of intruder alarms, especially for the household market, is a sector in which many companies appear to be doing well—even in the depths of the recession.

The intruder alarm sector is estimated to have doubled in size over the past five years to reach an annual turnover of more than £100m (although on an inflation-adjusted basis the growth is less dramatic). At the same time it has steadily increased its share of the total security market. To sustain this growth the alarm companies have been increasingly turning their attention to the residential market.

High risk areas such as banks and police stations are very mature markets, while other commercial premises are also well-developed territory. But only about 500,000 British households are protected by any form of alarm.

According to Mr Bob Tyley, of Automated Security, one of the market leaders, "the growth is all on the residential side of the business. The commercial end of the market is very flat." Mr Gerry McNamara, chairman of A & G Security

Glass Industries—have pulled out only this year.

Mr Robert Brown, Doulton's managing director, views the experiment as "an interesting experiment—which we never want to repeat."

But there are many other companies keen to join the battle. Brigadier Alan Needham, director-general of the industry's regulatory authority, the National Supervisory Council for Intruder Alarms, says: "I get lots of

queries from market researchers—people are queuing up to buy their way in."

RMC—formerly Ready-Mixed Concrete—has diversified recently into the alarm business—its first venture into the electronics field. "We see the area of security alarms as a profitable growth area. I don't like to give how many security devices we have acquired in the past couple of years," says Mr Harvey Taylor, a senior executive at RMC.

Brig Needham says that homes cost insurance companies £100.7m, compared with £75.6m in 1980, and £68.8m in 1979, according to the British Insurance Association.

The association says that the cost of thefts from commercial premises increased by 32 per cent to £34.8m in 1981, a rise similar to the previous year. The burglary business is even bigger than these figures suggest, since 48 per cent of all household properties are uninsured and thefts from them do

not get into the BIA statistics. Police records show that over the past five years burglary has been the fastest growth rate of all crimes.

Why then has the alarm business not been growing even more rapidly? A major influence may be the attitude of the insurance companies—none of the major ones gives discounts on premiums to those customers who fit burglar alarms.

Mr Roger Prideaux, a spokesman for Royal Insurance, says: "Nobody reduces premiums because alarms don't prevent crime. It doesn't make a difference to a 'pro'." What are required are decent mortice locks and common sense."

Mr Prideaux says that the real growth in burglaries has been at the lower end of the market—"precisely the area where alarms are unlikely to be found." The average cost of a burglary has been going down. It's now around £200.

Which magazine reckons that when devices do go off around 90 per cent of them are false. The police will only say that the figure is over 85 per cent. They are clearly sceptical of the merits of burglar alarms. Chief Inspector Tom Brooks, deputy head of the crime prevention section at New Scotland Yard, insists that "alarms don't stop anyone breaking in. Only physical security can prevent that. False alarms are a major problem. We operate a black list. Firms whose alarms continually go off are blacklisted and we simply won't respond to the alarm."

There are those in the intruder alarm industry who are growing increasingly concerned at one of the ways the market is developing. "It's been turned into a hard sell business," says Mr Steve King, UK sales manager of Songard. "It's becoming a bit like double glazing with the same kind of stories of poor old grannies being parted from their life savings. Some people are buying domestic alarm systems for literally thousands of pounds. There's no standard—just as there is no standard."

According to Mr King, whose company sells battery-operated alarms for £65, some of the industry's salesmen are adept at selling expensive and relatively untested electronic systems. Then, says Mr King, the installer comes along, bites his tongue, and thinks "I hope this works." Given all these problems, why doesn't the domestic consumer buy an empty alarm box, stick it on the front of the house, and rely on its effects as a deterrent? The answer seems to be that for all those who say this is a cheap deterrent against the "casual" thief, an equal number believe that it is quite an efficient way of attracting the professional burglar.

## APPOINTMENTS

## Laing Properties reorganisation

On January 1 LAING PROPERTIES will bring its UK development and property management activities together into the new holding company Mr Geoffrey Clever, a member of the board of Laing Properties, has been appointed director of the retail division; Mr Stanley Carter, director of the offices division; and Mr John Lamb, director of the industrial division. At the same time, the corporate planning function is to be combined with the central marketing service. Mr Philip Paulson has been appointed director of planning and marketing. The duties of Mr Howard Wright, commercial director of the Bull Ring shopping centre, have been extended to cover the Blackburn shopping centre.

CO-OPERATIVE WHOLESALE SOCIETY has established a fifth trading division alongside its food, non-food, retail and finance director. Prior to that Mr Lacey was managing director of subsidiaries of Spicers.

Dr Peter Watson has been appointed general manager of product development for the GKN Group and chief executive of GKN TECHNOLOGY which operates GKN's group technological centre at Wolverhampton. Dr Watson was previously director of product engineering with GKN Technology.

Mr H. G. Brickell has been appointed managing director of VARIABLE (TRANSMISSIONS) Croydon. He will take over on January 1 from Mr Walter Jackson who is retiring.

Mr Geoffrey Keays has been appointed director of group personnel for CHUBB AND SON.

Mr R. J. Saw has been appointed managing director of EGM SOLDERS. Mr Saw, former executive director of Kynoch-Billiton (UK), replaces Dr J. R. Lay who is shortly to take up a new appointment elsewhere within the Billiton group.

Mr Roger Johnson, previously finance director of BSC (Industry), and appointed to the Financial Institutions Group, has joined EUROFI (UK) as associate director.

BIRKIN AND CO. is making Mr F. D. Attengroth, joint managing director, sole managing director and chief executive on January 10. Mr W. A. Tunnicliffe, chairman, will relinquish the role of joint managing director but will continue as executive chairman.

Mr Ian Thomas, chief executive of Ochams (Wolverhampton), will be sailing next week to The British Railways and Communications Corporation to join IPC BUSINESS PRESS on January 4. Mr Thomas will become a director with board responsibility for the management services division which includes Computer Data Processing, Computerprint, Computerprint Data Services and ABC Travel Guides.

Mr Brian Kinsella, group chief property manager, who has been with the company since 1962, has been elected to the board of GREENALL WHITLEY from March 31.

Thirty-five minutes before the big chase, 20 hurdlers of widely differing ability will be trying to sort themselves out in the first-mile Cray Golden Hurdle qualifying race. Top weight, Farmer always runs well here and will be a popular choice after his victory in the Nicolet Instruments Handicap at the last meeting, and will go well without, perhaps, proving good enough to give weight to either Rising Falcon or Coxmoor Kiltwear.

Rising Falcon proved more than a match for Another Deed over an inadequate 24-mile trip at Wymondham on November 25, while Coxmoor Kiltwear was marked as a certain future winner of a distance of three miles or further when seen running on best of all in the closing stages of a recent 24-mile race at Haydock.

Although he is held by Skewby on that running, Coxmoor Kiltwear (well beaten in the Nicolet Instruments event) will surely certainly be able to reverse the placings over this course and distance.

CHELTENHAM

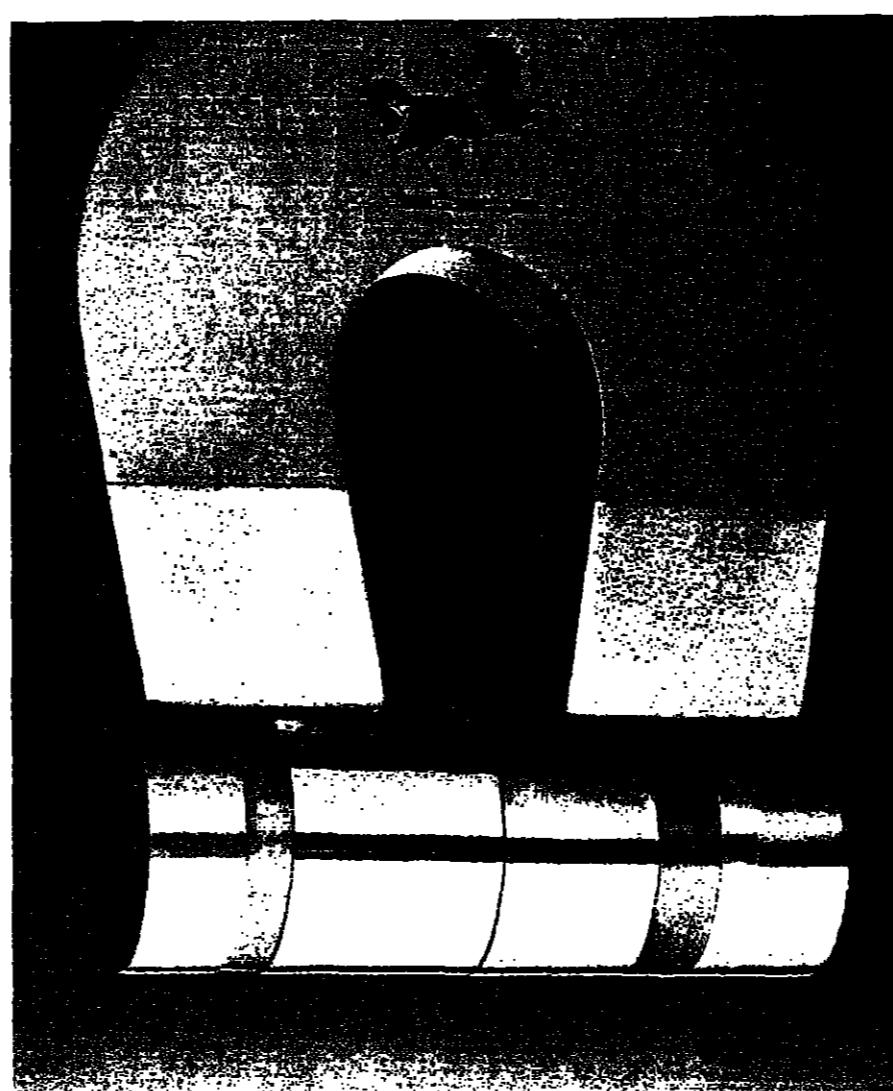
12.45—Combe Hill

1.10—Brown Chamberlin\*\*

2.15—Stormy Spring

2.30—Walnut Wonder\*

3.25—Noble Heir



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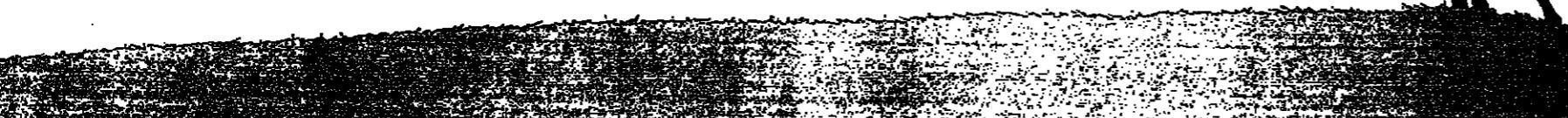
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THE DICKINSON chasers Silver Buck and Bregawn are beginning to dominate the betting on the Cheltenham Gold Cup and only an emphatic display by Brown Chamberlin in today's third race at Prestbury Park Chase will dispel the belief that the Harewood pair are going to dominate the 1982 Gold Cup.

Brown Chamberlin, who has drifted a couple of points in the Gold Cup betting since making a hash of the last fence in Ascot's H. and T. Walker Goddess Chase, when travelling better than any, should have no problems today.

Likely to be seen in a more cautious mood following that out-of-character blunder at Ascot, Brown Chamberlin will outclass his seven rivals, barring a fall, even if his jumping is exaggerated or over-deliberate.

I expect to see Winter's most

exciting chasing prospect since

the days of Cheltenham and

zany gettin' back on the

wrong tail over the longest

trip he's tackled to date at

the expense of Megan's Boy.

30 minutes before the big chase, 20 hurdlers of widely differing ability will be trying to sort themselves out in the first-mile Cray Golden Hurdle qualifying race. Top weight, Farmer always runs well here and will be a popular choice after his victory in the Nicolet Instruments Handicap at the last meeting, and will go well without, perhaps, proving good enough to give weight to either Rising Falcon or Coxmoor Kiltwear.

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## Arts Week

F | S | Su | M | Tu | W | Th  
10 | 11 | 12 | 13 | 14 | 15 | 16

## Music

## LONDON

Philharmonic Orchestra with the Choir of King's College, Cambridge, conducted by Stephen Cleobury, singing carols in a mixed programme including excerpts from the Nutcracker, Ballets by Tchaikovsky and Vaughan Williams. Hodin, the last two conducted by Philip Ledger. Royal Festival Hall (Mon. (22/31/19)).

Barclays Bank Musical Society Choir and Orchestra, conducted by Michael Tscheychen, singing carols and playing Walton's *Facade* and Sibelius' Finlandia. Elizabeth Hall (Mon. (22/31/19)).

Ernest Kovacic (violin) playing Bach, Stravinsky, Bartok and the first London performance of Robin Holloway's *Sonata*. Wigmore Hall (Mon. (30/31/19)).

London Philharmonic Orchestra, conducted by Sir Georg Solti, with

Anne-Sophie Mutter (violin) playing Bartok, Bruch's Violin Concerto No 1 and Dvorak. Royal Festival Hall (Tue. (22/31/19)).

Troyo String Quartet playing Mozart, Brahms and Schubert. Elizabeth Hall (Tue. (22/31/19)).

Philharmonia Orchestra with the Choristers of Westminster Cathedral introduced by Richard Baker, are holding a Christmas concert of carols and music by Bach, Elgar, Humperdinck, Prokofiev, Tchaikovsky and Vivaldi. Barbican Hall (Tue. (22/31/19)).

Royal Philharmonic Orchestra and the Brighton Festival Chorus conducted by Alan Dorey are holding a Kodaly Centenary concert including the Te Deum and the Hymn Concert Suite. Royal Festival Hall (Wed.).

The Birth of Jesus: a Nativity play by Barbara Simonds and Timothy Baxter with instrumentalists from the Royal Philharmonic. Mon 21/12 to start from the London music schools with contemporary music and dancing. Elizabeth Hall (Wed.).

Chris Barber and his Jazz and Blues Band: Barbican Hall (Wed.).

London Symphony Orchestra with John Williams, Stravinsky's Petrushka, Haydn's Bolero and Puccini's *Giulio Cesare*. Royal Festival Hall (Thu.).

## PARIS

Nadine Denize: Théâtre Baffelli, tenor, Socrate, Handel, Purcell, Verdi, Ravel. (Mon 6.30 pm). Orchestre Colonial conducted by Maurizio Arena with Raina Kabaivanska, soprano; French, Russian and Italian operatic.

## Opera and Ballet

## NEW YORK

Metropolitan Opera (Opera House, Lincoln Center): First seasonal performance of *Il Traviato*, joins repertory performances of *Parade*, *Tosca*, *Poulenc* and *Ravel*, as well as *Turandot*, *Lucia di Lammermoor*, and *Macbeth*. New York City Ballet (New York State Theater, Lincoln Center): The annual month-long programme of the Nutcracker occupies the Christmas season. (8/7/57/70).

Joyce Theater (175 8th Ave.): The Joyce Dance Troupe's new season includes the complete *Miss Bievre* in its mixed repertoire. (24/25/60).

The Dutch National Ballet (Brooklyn Academy of Music): The company makes its United States debut with *Phrynic Dances*, *Dialogues*, *Sarcasm*, and *Five Short Stories* from its repertoire. (6/24/60).

Alvin Ailey Dance Company (City Center, 131 W. 55th): The season continues with its two world premieres, *New Beauty* and *New Ailey*, in its month-long mixed programme. (24/25/60).

## WASHINGTON

Washington Opera (Terrace Theater, Kennedy Center): *The Turn of the Screw* and *La Cenerentola*. (25/26/60).

## LONDON

Royal Opera, Covent Garden: *Semele* and *The Rake's Progress* form the

week's repertory, an excellent juxtaposition of Handel's 18th century masterpiece and Stravinsky's 20th century neoclassical. Neither Royal Opera's production is flawless - John Cox's of Handel deserves particularly into kitsch and frippery farce. Elizav Moshinsky's of Stravinsky complicates with spectator-nudging devices the clean, elegant lines of the Auber-Kalkman libretto. But both deserve a visit nonetheless, notably for Valerie Masterson's exquisite *Semele* and Helen Donath's admirably committed *Rake*, a worthy heritage of each opera.

English National Opera, Coliseum: *La Grand Macabre*. Ligeti's surreal farce, continues in repertory. *La Bohème* (revived this time for the intense and deeply touching heroine of Josephine Barstow) and *The Italian Girl in Algiers* provide more conventional, if not necessarily more pleasurable, operatic fare.

Royal Opera House, Covent Garden: There is just one ballet programme - a triple bill programme by the Royal Ballet on Wednesday.

Sadler's Wells, Rosebery Avenue: Wayne Sleep and his troupe, *Dash*, appear with the rest of energetic fun that delights audiences. Matinees on Saturday and Tuesday.



Valerie Masterson as Semele at the Royal Opera, London

## PARIS

Ballet National de Marseille, Roland Petit. Théâtre des Champs Elysées (7/24/67).

Paris Opera's new production of *Verdi's Falstaff* conducted by Seiji Ozawa. Opera Garnier (14/15/68).

Paris Opera, Comédie-Française: *Tales of Hoffmann* conducted by

a feature of Terry Hand's production. (6/25/68).

Trafalgar Tavern: *Mermaid*: Embarrassing play that sets the battle of the sexes in a wrestling ring. This fringe success has re-opened the embattled City of London venue. (3/6/68).

The Pirates of Penzance (Drury Lane): Rotundly titled, *Boycie* imports the site of Gilbert and Sullivan's a whoopee cushion. One or two brilliant set pieces, but is all this strenuously arthritic camping about really preferable to the prim stinks of the D'Oyly Carte tradition? (8/8/68).

24 Charing Cross Road (Ambassadors): Moving, unspectacular account of the love affair by correspondence between a New York Anthropologist, Rosalie Hanks, and a boy of a West End bookshop. (8/4/67).

Princes' Theatre: *La Cendrillon* in the Square: George C. Scott proves that with the right wardrobe of dressing gowns, he can capture the essence of impresario Garry Essendine, including directing an excellent production. (8/1/68).

Geleesens (Farnham): Author Jean Reynolds' short history of stamping France from Coppola shooting *Apocalypse Now* to the American film industry in this riotous re-creation of a jungle film set awaiting the end of a seasonal typhoon. (4/2 W. 52nd). (27/8/68).

Nine (4th): Two dozen women surround Raul Julia in this Tony-award winning musical version of the Fellini film 8-9, while like the original, *Amadeus*, it's a riot of sex and violence, here as well as in the series of Tommy Tune's exciting scenes. (2/6/68).

Joseph and the Amazing Technicolor Dreamcoat (Royal): The first work by Andrew Lloyd-Webber and Tim Rice is a lively and imaginative re-

dition directed by Tony Tanner. (24/5/68).

Crimes of the Heart (Golden): Despite its genial humour, outlandish events and Pulitzer Prize, Beth Henley's story of three Mississippi sisters boil down to a sitcom sensibility full of gags, good acting and frequent phone interruptions. (24/6/68).

Master Harold . . . and the Boys (Lyceum): Tony-award-winner Zakes Mokae leads the cast of three in Athol Fugard's latest look at apartheid in South Africa, where, in a Port Elizabeth searrow in 1950, a white teenager turns against the two black servants who have been his best friends. (5/2/68).

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## Theatre

## LONDON

The Real Thing (Strand): Fascinating, enjoyable new Tom Stoppard play which examines a playwright's attempt to write music and love in characteristically multi-layered, complex vein. A taste of caustic levity is well struck in Peter Wood's production and the performances of Roger Rees and Felicity Kendal. (8/6/68/14/68).

Other Places (Cottesloe): Triple Bill of Harold Pinter plays superbly directed by Peter Hall. Pinter breaks new ground in *A Kind of Alibi*, *Two Gentlemen*, *Two Gentlemen* as a woman coming out of comic after 20 years and accelerating from small girl to adult maturity in half an hour. (9/28/68).

Andy Capp (Aldwych): Good British musical starring Tom Courtenay based on the syndicated cartoon character with an ingeniously nostalgic score by Alan Price, who also provides the words from the keyboard. (9/36/68).

Noises Off (Savoy): Michael Frayn's backstage comedy is still the funniest play in London, owing small debts to Rutledge's *Harlequinade* and Pirandello's *Six Characters*. Brilliantly directed by Michael Blakemore. (9/36/68).

Persepolis (Battersea): An extravaganz by Peter Nichols and Monty Norman that views the Opium wars as pastiche Victorian pantomime. Spectacular costumes and inventive deployment of the new theatre's considerable technical resources are

nowhere to be found. (9/25/68).

Amadeus (Broadhurst): Frank Langella stars as Salieri in the award-decked and elegant National Theatre production of Mozart's life. (9/27/68).

Agnes of God (Music Box): The story of Elizabeth Achter, *Generation X* and Amanda Plumb's only love, a somewhat over-written clash of ideologies. (2/4/68).

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## THE PROPERTY MARKET BY MICHAEL CASSELL

## Consortium funds Finsbury Avenue

ROSEHAUGH Greycoat Estates has lined up a £34m package of medium-term funding to finance the first phase of its Finsbury Avenue office scheme in the City of London.

Detained planning permission has already been won and the latest news will put an end to gloomy speculation that the developers would find it very difficult to get funds, given the market's current poor state of health.

Work on phase one—which will provide 260,000 sq ft net of office accommodation adjoining Liverpool Street Station—is to start immediately and completion is scheduled for the second half of 1984. There will be shops, a restaurant, a public house, leisure facilities and open space. Total cost of phase one is put at about £37m.

The partnership has arranged funding with the Chase Manhattan Bank and a consortium of debenture holders led by Globe Investment Trust and including British Land, Dixons, RIT Northern and the Aishi Investment Trust. Globe Investment subscribed for £15m of the debenture stock.

As part of the deal, the consortium has acquired 30 per cent of the joint capital of Rosehaugh Greycoat—the company set up to develop Finsbury Pavement—and the

remaining 70 per cent has gone into a new holding company.

Greycoat and Rosehaugh will hold just over 80 per cent of the issued share capital, with the balance owned by an unnamed private investor. The holding company will be responsible for subsequent phases of the scheme.

In leaving the developers with a big chunk of the equity, the somewhat unusual deal reflects Greycoat's determination to retain for itself a significantly greater share of the action than was possible in the past, an option which has become much easier since the merger with City Offices established a stronger balance sheet.

According to Geoffrey Wilson at Greycoat: "We are totally confident about the success of Finsbury Pavement. We were well aware that the future of the scheme was considered doubtful by some but we believe the consortium deal represents a big gesture of faith in our scheme and in the City office market. It also gives us the sort of stake which we will be looking for from now on."

In the present market, we are able to take advantage of construction prices which are unlikely to see again, an opportunity which will be reflected in very competitive rentals."

## Carnaby St for sale

THE Crown Estate is to sell by tender a major part of Carnaby Street, the world-famous shopping thoroughfare in London's West End.

The freehold estate comprises 180,000 sq ft of shopping and office space with a current rental income of £976,000 a year.

The estate will be on the market early in 1983 and the tender date will probably be in April. The Crown Estate bought the estate in the early 1960s when a comprehensive redevelopment scheme was being planned for Regent Street and Piccadilly Circus.

At that time the Commissioners said the resources available on Carnaby Street could be better employed elsewhere, at least on the £75m Millbank redevelopment scheme.

With two exceptions, the estate comprises the entire shopping frontage on the west side of Carnaby Street. There is 82,000 sq ft of offices and properties including Carnaby Court, a shopping precinct, and Kingly Court, a Victorian building predominantly occupied as studios. The entire estate houses nearly 200 tenants.

Solicitors Drivers Jonas say there are reversions due in the medium term on the majority of leases and extensive opportunities for re-furbishment to the office and studio space.

## Hammerson digs in Down Under

IN AGREEING to scoop up yet another batch of minority interests in its Australian properties, Hammerson this week moved to strengthen its asset base but at the same time served notice of its determination not to be defeated by a hostile environment for foreign investors.

The group has rarely looked back in Australia since it first arrived over 20 years ago and took over an expiring development option from Ravensett Properties. Ever coy about its earnings breakdown (never mind values) Hammerson has nevertheless shown undisguised satisfaction with the Australian operations, which in recent years have been providing good profits growth.

But "Australianisation" has made the going progressively tougher for foreign companies wanting to share in a boom which is set to last for a long time. For while investors cannot acquire existing properties, most new developments must be undertaken on a 50-50 basis with a local partner and the Foreign Investment Review Board seems particularly cautious about property companies—is around to see no one breaks the rules.

Mr Sydney Mason and his Hammerson colleagues are certainly not the type to break any rules but, as probably the

longest-established foreign property company in Australia and certainly one of the most successful, they are unlikely to be content with what they already have.

The plan, therefore, appears to be to consolidate what they hold (only 132 William Street, Melbourne, will involve outside interests once the latest deal with Australian Mutual Provident goes through) and to pursue the elusive stock exchange listing which may well give them some useful flexibility when it comes to further expansion, not least via any proposed acquisitions.

Sydney Mason does not appear to indulge in such scenarios and is merely content to say that, having gathered in 100 per cent ownership of its Australian assets, Hammerson will proceed on the basis that any future developments will be in conjunction with local partners. None are planned, however, in the near future.

Perhaps the most outstanding property involved in the new proposals is Royal Insurance House, Sydney, held on a long lease from the Church Commissioners and in which AMP had a 30 per cent stake. The 202,000 sq ft prime office building overlooks the southern approaches to the Harbour Bridge and is the state headquarters of the Royal Insurance Group.

ARROWCROFT has been chosen by Walsall Metropolitan Council to carry out the £15m covered town centre shopping scheme which will link up with the existing Saddlers Shopping Centre.

The scheme, due for completion in 1985, will provide around 150,000 sq ft of retailing space including a department store, 14 standard shops and a series of smaller units to cater for local traders. In addition there will be ground level parking for 380 cars, a new bus station and covered taxi rank.

Included in the plans are proposals to restore the derelict canal wharf into a landscaped recreational area, while the historic Red Lion pub will be retained.

• Teesland Group, financed by Bass Pensions, has been appointed by Leicestershire Council to develop the St Martins Square central area.

The £3m project, to be undertaken on a one-acre site, will comprise a specialist shopping centre of over 35,000 sq ft. This will include 10 shops, 4 kiosks, a restaurant, billiards hall and art gallery although larger combinations may be accommodated. The scheme, which adjoins Market Place and Gallowtreegate, the city's prime shopping street, will be retained by Bass Pensions. Joint letting agents are Jarrold and Donaldson.

• Regional Properties has let its 15,600 sq ft office develop-

ment at Elizabeth House, 211 Vauxhall Bridge Road, to Jebsons UK, a subsidiary of a Norwegian shipping company, for an initial rent of £225,000 per annum. The development includes 3,500 sq ft of residential and storage space.

Healey and Baker are marketing 14 acres for a variety of business, leisure and sport uses while Henry Butcher have seven acres for mixed business units.

In addition, Eastern Estate Office have

28 acres available for office, shop, restaurant and hotel developments; King and Co have 11 acres for office and mixed business use; Healey and Baker are marketing 14 acres for a variety of business, leisure and sport uses while Henry Butcher have seven acres for mixed business units.

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## FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY  
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Friday December 10 1982

## Lloyd's must regain its grip

THIS WEEKEND the newly constituted Council of Lloyd's of London will be in session at Leeds Castle in Kent. With scandal broiling over the beleaguered insurance market, the council will have a great deal to discuss. The health and reputation of Lloyd's are of concern not only to the brokers, managing agents and underwriters who are directly involved. It is a substantial national institution, a key element in Britain's survival in invisible trade. Moreover, when scandal reaches one part of the City, the other institutions are inevitably concerned about the consequences, whether of lost prestige or a possible legislative crackdown.

It is now clear that the sequence of problems at Lloyd's amounts to one of the most serious crises that a City institution has ever faced. The commercial consequences could be far-reaching and the American insurance industry, in particular, will not be slow to exploit its opportunities. In the circumstances, it is vital that corrective action taken at Lloyd's must be rapid as well as fundamental. The essential problem at Lloyd's is that the market has failed to keep up with the standards of the times. To some extent this has been recognised by the passage of new legislation in Parliament to strengthen Lloyd's self-regulatory powers, but the whole approach is business as usual. Much of the City has long since moved away from the old club-like behind: Lloyd's has lagged behind.

### Stringent

In a sense, Lloyd's has been commercially too successful for its own good. More stringent circumstances would have forced changes earlier. As it is, the thousands of underwriters who contribute the market's capital have generally received a satisfactory return and have had little motivation to seek greater disclosure of their market's affairs.

In such a prosperous climate, a whole series of undesirable practices have been allowed to grow up. The underwriting agents who look after the affairs of syndicates of outside "names" have been allowed to build up their own "baby" syndicates for their personal benefit. Broking firms are permitted to control the underwriting agencies in a way which also creates obvious conflicts of interest. In particular, recent disclosures have revealed complex international networks of

## Reagan's choice on defence

THE REJECTION by the U.S. House of Representatives of the Administration's request for initial funding for the planned MX land-based strategic missile, is a heavy political rebuff for President Ronald Reagan. It is premature to assume that the new missile is now doomed, since the Senate has yet to have its say. But President Reagan now has reason to fear that MX will probably be delayed, and may well be still-born.

If the MX is eventually rescued, it will probably create problems for nuclear arms control negotiations with the Soviet Union, not so much because of the missile itself, as because of the "dense-pack" basing mode proposed by the Administration.

The U.S. has so far observed the terms of the unratified Strategic Arms Limitation agreement, and the Administration rejects Soviet accusations that the proposed basing mode would infringe that agreement. It is true that there are ambiguities in the Salt text, and it is also true that MX does not create any real problems which could not be handled by the next Strategic Arms Reduction Talks (Start). But it requires some sophistical argument to maintain that the "dense-pack" basing mode does not break any commonsense interpretation of MX.

### Debate

Moreover, it is far from obvious that the "dense-pack" formation, in which 100 missiles would be closely spaced in a strip 14 miles long and 1 mile wide, would serve any genuine purpose whose advantages outweighed the disadvantages.

The Administration has persuaded itself that its land-based missiles are, in their current dispositions, potentially vulnerable to a pre-emptive first strike by the Soviet Union. But there is fierce debate among experts whether such a surgical strike is technically possible, and few believe that the Soviet Union would dare run the horrendous risks involved.

There is nothing objectionable about the U.S. modernising its nuclear arsenal; the Russians have been doing it for

Eleventh-hour efforts will be made in Brussels today to defuse a major agricultural trade dispute

**A** CRIPPLING farm trade war may be in sight if the U.S. and the EEC fail to reach some sort of compromise at special talks on agricultural problems being held in Brussels today.

After the bitter debate over agricultural trade at the recent Gatt conference in Geneva, the U.S. bluntly warned that it would be forced to move unless the EEC promised to take some action to curb exports of its agricultural surpluses on the world market.

American anger about the EEC's policy of "encouraging its farmers to overproduce" and dumping the unwanted surplus on the rest of the world, has been building up for many years, other leading exporters have become equally incensed.

But the Reagan Administration, faced with the worst crisis in the U.S. farming industry for 50 years, has now decided the time for a showdown has arrived. It takes place against the background of what is in essence a crisis of overproduction. Farmers in the EEC have eliminated the threat of world starvation. But it has created a fiercely competitive buyers' market in which increasingly, the U.S. and the EEC are competing head on.

In 1980 the EEC spent more than \$7bn to subsidise its farm exports and capture a larger share of world markets. Now it is spending a great deal more and the U.S. is threatening to retaliate, most probably in the dairy and grain sectors, unless the Community agrees to take positive action to stop what the U.S. says is the disruption of world agricultural trade.

The U.S. objects to the subsidies and argues that the only way to put agricultural trade back on an even keel would be to reduce these subsidies. Earlier this week in Washington, Mr John Block, U.S. Secretary of Agriculture, declared: "We want some commitment to progress. We cannot tolerate export subsidies being institutionalised in the EEC."

As Mr Block emphasised, the main bone of contention in Washington is the use of subsidies by the Community to sell its agricultural surpluses to the rest of the world at prices far below those in the

of the unwanted by-products of the common agricultural policy.

For the second, and closely linked, charge is that the surpluses are being created by the artificially high prices paid to the EEC farmers under the CAP. This policy, say the critics, encourages them to overproduce but discourages consumption within the Community. In other words,

European taxpayer is being "penalised twice"

EEC cut-price butter sales to Russia have hit the headlines. But there is a host of other products, ranging from sugar to wheat, that receive heavy subsidies. These are designed to make them internationally competitive by bridging the gap between the EEC internal guaranteed price and the world market level.

Community exporters of sugar, for example, are paid over \$340 for each tonne they export to sell at the world market price of around \$220 a tonne. By the use of these subsidies, which are calculated to be cheaper than the cost of storing surplus stocks, the Community has developed into the world's second biggest agricultural exporter (after the U.S.). And the Community's critics claim that it is now seriously distorting world trade by using its industrial wealth to dispose

of the U.S. also heavily subsidises its farmers and, therefore, has little room to complain about the Community. In a recent report the Commission calculated that subsidies to American farmers on a per capita basis totalled \$7,330 compared with \$4,780 in the EEC.

However, it is not quite that simple—the average size holding in the U.S. at 431 acres, is over 10 times the Community average of about 40 acres.

In fact, therefore, the actual subsidy per unit of production in the EEC is considerably larger than that in the U.S. The only exception is in the dairy sector, partly in response to political pressure from both sides of the Atlantic, the guaranteed prices in the U.S. and the Community are much the same.

Indeed the cost of support buying and storage in the U.S. is estimated at \$49 a tonne of milk against \$41 in the EEC.

So even the U.S. has a "surplus mountain" of 200,000 tonnes of butter stored in limestone caverns overseas. These are a considerable headache for the Reagan Administration.

Until a year ago the U.S. played little part in the world dairy market, but the size of

these surpluses prompted it to sell 100,000 tonnes of butter in a complicated deal to New Zealand for resale to unknown buyers, probably the Soviet Union.

It now threatens to dump more of its surplus on world markets offering some compensation to New Zealand as the main sufferer, if the EEC continues to win export markets with cut-price sales such as recent deals in the Middle East and elsewhere.

In the grain sector, meanwhile, European farmers fare better: the total cost of price support in the U.S. works out at some \$12.80 per tonne of grain produced against \$18.70 in the EEC. The cost of U.S. grain support will go up considerably this year because of the very depressed prices.

Under the highly complicated system used in the U.S. to support its grain farmers, a deficiency payment is made when market prices fall below the target level fixed by the Government. This year the U.S. was used in Britain before entry into the Common Market.

In times of plenty it can be extremely expensive, putting a heavy burden on the Treasury instead of distributing the cost

among all consumers as the Common Market system does by keeping the market price at a high enough level to satisfy the farmers.

The U.S. also has an arrangement under which farmers can pledge their grain to the Government (represented by the Commodity Credit Corporation) in return for a price equal to the amount they have borrowed plus interest. The grain is stored by the farmer and can be redeemed by him on repayment of the loan, plus interest, as soon as it pays him to do so.

However, the U.S. farmer can only take advantage of these schemes if he agrees to participate in a special set-aside programme that involves taking some of his land out of production.

The U.S. however, is determined to do something, and may not be too concerned who gets hurt in the process. The EEC now seems prepared to adopt a more conciliatory attitude than it did at first, exporting surpluses in a cornered market, which in turn is a vital part of the whole Community.

It is, therefore, difficult to see how the "collision course" forecast by Mr Block in Paris last week can be avoided.

Recently the Reagan Administration has brought in a new method of boosting exports to developing countries: the so-called blended credit programme. Under this scheme exports receive interest-free loans for a proportion of the total sum required. (Normal interest is paid on the rest of the loan, but the average interest rate is much reduced.) This has worked so well, enabling the U.S. to capture some new markets, that the Administration is considering extending it and would almost certainly receive Congressional approval for more funds.

The blended credit scheme

enables the U.S. to compete with the Common Market in a discriminatory way in selected areas—country by country, and commodity by commodity. Just dumping its huge surpluses of grain and dairy products on the world markets, as threatened, would cause prices to plummet further and would probably hurt other countries considerably more than the EEC.

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French farmers march through the streets of Paris to protest at falling incomes.

## Why the U.S. and Europe may be close to war

By John Edwards and John Cherrington

### WORLD'S LEADING AGRICULTURAL EXPORTERS

	Total agricultural exports		Cereals		Oilseeds & products		Animals & animal products		Other	
	Value	Share	Value	Share	Value	Share	Value	Share	Value	Share
U.S.	\$26.5	19	\$16.5	44	\$7.5	42	\$1.5	4	\$5.5	12
Non EC-9	22.4	12	2.4	7	1.4	17	1.5	3	1.5	3
Australia	9.2	4	3.1	8	0.4	2	2.4	6	0.3	2
Brazil	9.1	4	—	—	1.1	6	0.6	1	2.4	4
Canada	6.9	3	3.6	9	0.7	4	0.8	2	1.8	1
Argentina	5.4	2	1.5	4	1.2	7	1.0	3	1.7	1
Total	99.5	44	28.4	74	11.6	66	13.1	33	46.4	38
Other	128.2	56	9.9	26	6.0	34	26.8	67	85.5	65
World total	227.7	100	38.3	100	17.6	100	39.9	100	131.9	100

Note: EC-9 refers to the European Community before Greece joined.

Source: UN and FAO data

**Men & Matters**

**Question marks**

Defence ministers have had to answer 600 parliamentary questions on the Falklands war in the past eight months—an interrogation which will have added around £30,000 to the multi-million pound bill for the operation.

Commercial exporters of sugar, for example, are paid over \$340 for each tonne they export to sell at the world market price of around \$220 a tonne.

EEC cut-price butter sales to Russia have hit the headlines. But there is a host of other products, ranging from sugar to wheat, that receive heavy subsidies. These are designed to make them internationally competitive by bridging the gap between the EEC internal guaranteed price and the world market level.

For the second, and closely linked, charge is that the surpluses are being created by the artificially high prices paid to the EEC farmers under the CAP. This policy, say the critics, encourages them to overproduce but discourages consumption within the Community.

In other words, the European taxpayer is being "penalised twice"

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## POLITICS TODAY

# The Italians have done better

By Malcolm Rutherford



Faces of the Alliance: Italy's Prime Minister Aldo Moro (left), President François Mitterrand of France, President Ronald Reagan of the U.S. and Prime Minister Margaret Thatcher.

WHILE THE European Council was meeting in Copenhagen last weekend, the Italian Christian Democrats were holding a seminar on foreign policy in Florence. Here are some home thoughts from abroad.

The Italians, rather to my surprise, do not put any of their flair for passion into their political speeches. These tend to be long, windy affairs without the slightest concession to a joke. At one stage the interpreter said through the earphones that she was going to stop translating until a particular speaker finished a sentence.

I asked an old Christian Democrat how their conferences compared to those of the Communists. "Oh," he said, "the Communists are even worse."

There was one conspicuous exception: Sig Giulio Andreotti, a former and perhaps future Prime Minister. Sig Andreotti is on so many levels at once that it is difficult to know whether he is making a joke or not. Possibly that is why so many Christian Democrats seem to distrust him.

Some of them say that when he was in office he was too pragmatic in being prepared to deal with the Communists. So he invented an antidote by pursuing a special relationship with the United States as well. In other words, he makes up his mind as he goes along.

The close relationship with the U.S. seems to have stuck. Italy has been notably supportive of the Americans in its readiness to have a new generation of nuclear weapons on its territory. Sig Andreotti now claims that it also supported the neutron bomb.

The latest example is the deployment of Italian troops in the Lebanon, alongside the Americans and the French.

There are other instances of the Christian Democrats seeking to balance what they are doing at home against what they are doing in foreign relations. When Helmut Schmidt, a Social Democrat, was at the height of his power in West Germany, there was for a time a German-Italian love affair. The Italian Christian Democrats cited their good standing with the Social Democrats in Bonn as an example of how they could get on with their comrades. They did this partly for domestic reasons: it was meant to attract left-wing support at home. (The

Germans now tend to say that the Italians just wanted their money.)

Now that the Social Democrats are out in the Federal Republic and the Socialists are in France, the love affair is with Paris. The new Christian Democratic coalition in Bonn was scarcely mentioned at the seminar in Florence. Again, partly for domestic reasons, the hero was President Mitterrand. Getting on well with a Socialist President of France is seen by the Christian Democrats as a way of attracting wider support in Italy.

The current villain in Italian politics is widely regarded as Sig Bettino Craxi, the Socialist leader who tried to bust the system by offering an alternative to Christian Democrat rule other than the Communists or the Christian Democrats and the Communists working together.

Sig Craxi is now reviled by Communists and Christian Democrats alike, rather as both the Tory and Labour leaders in Britain try to look down on Mr Roy Jenkins.

Another parallel with the home country: most Christian Democrats in Italy still fear the Communists even more than they dislike each other, rather than the most liberal Tories will do around Mrs Thatcher in opposition.

Sig Aldo Moro, the Italian Prime Minister in his mid-70s

—he was before Truman the President of the U.S.—in the hope that he has the weight and authority to deal with the familiar problems of inflation, unemployment and public expenditure. If and when he does, Italian national policies could return to normal.

Yes, the fact that the Christian Democrats were holding a seminar on foreign policy was interesting in itself. Next

France, it would never have been possible for the Americans to have become involved on the ground in the Lebanon in the way that they have. It is a notable example of U.S.-Europe co-operation outside a formal alliance, and one which could be remembered at a time when the general talk is of Europe and the U.S. moving further apart.

As Italy seeks to look outwards, however, others tend to

look at a wider world, too.

There are two apparently contradictory, but not necessarily irreconcilable, developments. Europe and the U.S. are moving further apart, but Europe is also moving closer together. Or

it could be. The challenge is how to encourage the movement.

Europe, unity and then to recognise it to a closer and more equal relationship with the U.S.

One obstacle is domestic politics. It would be hard

to deny that even under Mrs Thatcher's Government there has been a move towards closer political co-operation between Britain and Western Europe. Equally, the close relationship between Bonn and Paris seems to survive changes of government in either place. Yet what has not occurred so far is any attempt to put all this together.

For instance, even if Britain and France begin to share the same view of the world—they probably always did—it doesn't help their bilateral relations if

Sir Geoffrey Howe, the Chancellor of the Exchequer, keeps criticising French economic policy in order to demonstrate his own rectitude. In other words, ideological differences at home are getting in the way of international co-operation.

Almost everyone is in danger

of becoming terribly mired, of

being unable to see the wood for the trees. What matters is

whether the European countries

can rise above their different approaches to economic policy

to see their common interests.

Mr Denis Healey, the Labour

## Lombard

# Cole's jester has a bright idea

BY NICHOLAS COLCHESTER

THE NURSERY RHYME tells us that Old King Cole had "fiddlers three" at Court. Generally assumed to have been musicians, they were really King Cole's economic advisers. And the "very fine fiddle" alluded to in the rhyme was one of the most elegant anti-inflationary policies ever tried by any government.

Mr Healey described himself as an "unrepentant Euvistin" (note the "!!"), going back to the new world order that was constructed after World War II and forward to the need to construct something in its place. He was particularly searching to a questioner who asked about Britain's role. It was not a matter of national roles, he said, but of establishing an international framework.

He made other points that will not make him popular in Europe. He would like Nato to abandon its doctrine of forward defence. In Germany, which could be at least for a time, he would like to be prepared for German territory to be lost in the event of an East-West military confrontation. Heresy in Bonn. He also thinks that the "Spanish inflation" (retorted the King testily, "Fiddlesticks! I have tried everything—wage freezes, price controls, social contracts, exchange rate manipulation, monetarism—they are all either ineffective or too agonising, or both."

What I was wondering, Sire, was whether you might by decree, and perhaps once a year, simply discount all bank balances, all debts, all wages and salaries and all prices by 10 per cent. By simply writing off inflation you would not alter the balance between these quantities and flows. But a pound would remain a pound, Paris.

But in general Mr Healey was articulating what the Christian Democrats were groping towards in Florence. The only way to stop the retreat into nationalism is to launch a new attempt at internationalism. It is impossible to check economic protectionism, he said, without a collective policy for economic

inflation. King Cole had one of those

mental black-outs that occurs when one is hit below the belt: with a suggestion of total simplicity. He floundered around for a flaw in his Fool's logic. "It would be dreadfully complicated," he observed

"Yes and no," said the Fool diplomatically. "In a quill-and-ledger economy, it would be counted upon to buy a more or less constant basket of goods and services. What did not disappear were phenomena which later generations came to confuse with inflation but which were caused rather than effect the tendency of government to spend more than it taxed or genuinely borrowed, and for workers to ask for pay greater than the real wealth they created."

The Fine Fiddle proved short-lived. An acute recession focused King Cole's thoughts more upon jobs than upon prices. The Fool was exiled: it turned out that he had done rather nicely out of his scheme—some legerdemain involving co-sterling deposits in the Cayman Islands. So Cole's jester died in obscurity, little knowing that a direct descendant would one day write a Lombard column about him.

## Letters to the Editor

### Developing ways of extending home ownership

From Mr G. Bonham-Carter.

Six—I was interested to read (December 7) of the Government's attraction to the investment mortgage scheme as a possible way of assisting council tenants to buy their own houses.

The original work on this scheme was carried out while I was in charge of the construction section of the National Economic Development Office in the early 1970s. A publication was prepared and circulated to many local authorities at the time some of whom adopted the scheme in one or other of its forms.

### Information on companies

From Mr J. Wilcox.

Sir.—With reference to Miss Forster's letter (December 2) regarding the privatisation of the Companies Registry is anybody aware that she is advocating self-regulation for firms who have the privilege of being "limited liability"?

Not only this, but by the suggestion that the Chambers of Commerce can make a profit by the supplying of information the Association is recommending the breaking of EEC regulations, while still a member of that Parliament.

Bearing in mind the objects of the Community there is a strong argument for one registry for all companies trading within the Community, with possible duplication in each member state.

The present system is profitable but, more importantly, is an effective way for anybody to obtain company information for credit, legal and allied purposes. Any fracturing of the service will lead to a higher unseen cost to commerce by way of increased bad debt and legal costs.

J. R. Wilcox,  
Facts Information Services,  
Leonard House,  
9-15 Leonard Street, EC2.

### Invasion of flowers

From Mr W. Empson.

Sir.—December 4 was a rather worse than usual winter's day down here in deepest Cornwall with drizzle, swirling mist and general gloom.

At mid-afternoon I was awakened from my armchair nap by a ring at the door and on opening it I was confronted by the beaming smile of a gentleman from the East who was bearing a large box of delightful Christmas plants all in bloom.

He opened the conversation with: "Good afternoon, I am

from Japan; would you like to buy a plant?" I was on the point of choosing one and then suddenly thought of our car, suds, and other industries, and said "no, it's horticulture. I politely declined to make a purchase and, with equal politeness, he withdrew and went on his way still smiling.

I then returned to my armchair to watch the football results coming over my five-year-old, trouble-free Japanese TV.

William T. Empson,  
Barton Meadfoot, Petgut,  
Looe, Cornwall.

### Privatise "the draw"

From Mr J. Ormerod.

Sir.—As fellow commuters into Waterloo on the South Western division of British Rail's Southern Region will surely agree, the main line system provides a fast, tolerably comfortable and punctual service. The final mile or so, however, on the Waterloo and City line is one of distinct misery.

The rolling stock was delivered in 1940 and is subject, hardly surprisingly, to breakdown. The time has surely come for BR to take drastic action by investing in new rolling stock to increase the efficiency of the service—in particular each carriage should have more doors for rapid entry/exit at peak times and no seals as the journey time is so short.

If BR cannot give a commitment to invest, serious consideration should be given to handing the line over to London Transport—although it is hard to see why it should be enthusiastic; or "privatising" the line. Ownership could be transferred to City institutions and commuters. New rolling stock could be introduced and

financed on long-term tax leases.

In any event, the present state of affairs cannot be allowed to remain.

John M. Ormerod,  
Dashwood House,  
69 Old Broad Street, EC2.

### Common Fisheries Policy

From Mr M. Hall.

Sir.—Your otherwise excellent article (December 3) on the row about fishing rights is inaccurate in one important detail: marketing and price support for fish is not outside the scope of the Common Fisheries Policy. In fact it is at its very heart.

The Treaty of Rome states: "The common market shall extend to agriculture and trade in agricultural products. The term 'agricultural products' shall mean the products of the soil; of stock farming and of fisheries and products of first-stage processing directly related to the foregoing." And "the operation and development of the common market for agricultural products must be accompanied by the establishment of a common agricultural policy among the member states."

The CFP is, therefore, an offshoot of the Common Agricultural Policy, one object of which is to stabilise markets.

The means whereby the CFP marketing arrangements would operate are laid down in a EEC regulation put together by the Six before our entry and which, like some other EEC regulations, has not worked to Britain's advantage. Many fishermen fear that the modified CFP on access, quotas and enforcement will also work against their interests.

M. J. W. Hall,  
Thomas Hamling & Co.,  
St Andrew's Dock,  
Hull.

### Great balls of fire

From Mr S. Guebennan.

Sir.—I felt somewhat exhasted on reading your Weekend Brief article of December 4 about lighting a fire with newspaper briquettes.

In the FT nearly five years ago, I remarked about the super-combustibility of your paper when compared with other UK nationals. My letter which you kindly printed on December 30 1977 said quarter-pieces of Fintimes squeezed into small balls made far more effective starters of a charcoal fire than any other newspaper I'd tried.

Now, 1,800 days, millions of words and hundreds of learned articles later, a Dutch-designed newspaper squeezer costing £32 produces briquettes which prove my point: compared with others, the FT briquette shines with outstandingly remarkable staying power...

How very nice to have practical experience proved and confirmed by the refinements of scientifically produced squeezers five years later!

S. Guebennan,  
Penhouse B, Ross Court,  
Putney Hill, SW15.

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# FINANCIAL TIMES

Friday December 10 1982



MINISTERS AND CENTRAL BANKERS SEEK TO RESTORE CONFIDENCE

## Group of Five explores initiatives

BY STEWART FLEMING IN FRANKFURT

**THE FINANCE MINISTERS** and central bank heads of the world's five leading industrial nations – the Group of Five – were locked in discussions near Frankfurt yesterday exploring new initiatives to shore up confidence in the world financial system and combat the threat of continuing recession and widening trade protectionism.

The meeting, which brings together for the first time in their official capacities Mr Donald Regan, the U.S. Treasury Secretary, and Herr Gerhard Stoltenberg, the new West German Finance Minister, is expected to smooth the way for an early increase in the finance that the International Monetary Fund can lend to heavily indebted developing countries.

Any indication that major industrial countries – the U.S., Japan, West Germany, France and the UK – were agreed in principle about the scale of proposed increases in the IMF's resources would itself help to

improve the psychology in the world financial markets.

In parallel with an examination of the world economy, the specific proposals include a decision to increase the IMF's present quota subscriptions of \$66bn by as much as 50 per cent. Such a move may require persuading the U.S. to move beyond a 40 per cent increase, which it is thought to have conceded informally.

In addition, the meeting is expected to consider changing the terms of the General Arrangements to Borrow (GAB) between the 10 leading industrial countries and Switzerland, so funds can be advanced to countries outside the GAB group. The possibility of increasing resources within the GAB from \$8.5bn to between \$13bn and \$20bn will also be discussed.

The question of accelerating the procedures for increasing the IMF's resources by bringing forward the Interim Committee meeting of the

IMF from April to January or February is also to be debated.

In many respects, the international financial climate has improved since the IMF annual meeting in Toronto in September.

Hopes that a strong U.S. economic recovery in 1983 would pull the world out of recession, and contribute to an automatic easing of many economic problems, have faded.

In the view of Mr Rimmer de Vries, chief international economist of Morgan Guaranty Bank in New York, this factor has helped to account for the statements earlier this week from the U.S. Treasury Secretary which hinted that a new international monetary conference may be needed, and indicated a greater interest by the Reagan Administration in promoting exchange rate stability.

These comments caught European governments by surprise, and Mr Regan will be expected to explain what lies behind them.

## Doubts on Grundig link with Thomson

BY James Buchan in Bonn

**GRUNDIG**, the troubled West German consumer electronics group, confirmed yesterday that it was holding talks with a number of major European electronics companies, including Philips of the Netherlands and Robert Bosch and Siemens of West Germany.

The announcement by Grundig follows speculation about the future of the company following its signing last month of a letter of intent to take Thomson-Brandt of France on board as a major new shareholder.

However, the group, which reported losses of DM 40m (\$16m) in 1981, would not comment on the content of the discussions or whether it was seeking an alternative solution to Thomson-Brandt's takeover of the 75.5 per cent of Grundig capital held by the Max Grundig Foundation.

Philips already owns the remaining 21.5 per cent of Grundig and is one of its most important suppliers of television tubes and components.

Siemens is involved in consumer goods only through its 50 per cent share with Bosch in Bosch-Siemens-Hausgeräte, which in turn has a 25 per cent stake in Bosch's consumer electronics subsidiary, Blaupunkt.

Part of the uncertainty over the Grundig-Thomson-Brandt deal lies in the attitude of the West German authorities, whose approval would be required for the merger. The Economics Ministry in Bonn said yesterday that it could make no statement until the West German Cartel Office in Berlin had ruled on the deal.

But the Economics Committee of the Bavarian parliament yesterday called unanimously for a larger "European solution" involving Siemens, Bosch and Philips to protect 20,000 Grundig jobs in the state. Philips and Siemens in joint research programme, Page 17

## Caterpillar to switch Ohio lift-truck production to UK

BY PAUL TAYLOR IN NEW YORK

**CATERPILLAR** Tractor, the U.S. construction and mining machinery manufacturer, is to end production at its main fork-lift plant in Mentor, Ohio, and transfer "most" of the plant's output to its UK factory in Leicester.

The company blamed over-capacity, poor demand for lift trucks and severe price competition – rather than the two-month strike by United Auto Workers – for its decision to switch production.

Mr Dale Turnbull, president of the Towmotor Division, emphasised that "Caterpillar intends to remain a major competitor in the lift truck industry" despite the decision to switch production.

Most future demand for the company's lift truck products will be met from Leicester and another existing plant in Dallas, Oregon. However, Caterpillar also revealed that Towmotor is negotiating with a foreign company to manufacture some of its lift trucks outside the U.S.

The Mentor plant, which was built in 1970, currently manufactures 41 Caterpillar

lift models ranging in capacity from 1000 kilos to 14,000 kilos. In January 1979, employment at the plant reached a peak of 2,750 but has subsequently declined to 1,320.

Caterpillar said yesterday that "no decision" has been made on whether to close the Mentor plant or to use it for other purposes.

The company said that it expects to meet "most" of the demand for these lift truck models through its plant in Leicester. The company, which has not revealed production figures for either Mentor or Leicester, is understood to be considering hiring additional workers to boost production at the UK plant.

Caterpillar said that production at Leicester would in future meet export demand from "all over the world" for the company's lift-trucks and will also help supply the U.S. market.

Meanwhile, talks between the company and the UAW have resumed in an effort to end the strike by 36,000 of the company's workers over a new wage contract.

In October, the company reported

its first quarterly loss since the 1930s. It announced a pre-tax loss of \$137.2m in the third quarter compared with a profit of \$174.3m in the corresponding period last year. The net loss in the latest period totalled \$81.1m.

For the first nine months of this year, Caterpillar's profits have shrunk to \$24.1m from \$475.6m in the year before as sales have plunged by 20 per cent to 5.5bn.

Lynton McLain in London writes:

The Leicester plant is Caterpillar's main production centre for lift-trucks for the Middle East, Africa, Scandinavia and Europe, including Britain. It is one of the largest fork-truck production factories in Europe, with 400,000 square feet and three production lines.

It has consistently operated well below its full potential capacity, and employs 350 workers on direct fork-truck production work. This is less than half the production staff employed in 1980-81.

Up to 100 additional people are likely to be employed there if production is doubled, Caterpillar said.

## Fed reveals heavy intervention on foreign exchange markets

BY PAUL TAYLOR IN NEW YORK

**THE U.S. monetary authorities** were forced to intervene four times in two weeks during the August–October quarter buying the dollar equivalent of \$12bn in West German Marks and Japanese yen to restore market stability and stem the dollar's rise.

The surprisingly high level of U.S. intervention in the foreign exchange markets was revealed yesterday in the New York Federal Reserve Bank's quarterly report. The report indicates the impact that international financial, corporate and political uncertainties had on the foreign exchange markets during the three months.

It also gives details of the currency swap and special credit line arrangements made with Mexico and Brazil to help the two countries overcome their liquidity problems.

Mr Sam Cross, executive vice-

president of the New York Fed, said yesterday that despite the relatively high level of intervention in the latest period there had been "no basic change" in the U.S. Administration's policy of intervening only in order to restore orderly market conditions.

Before the latest period the U.S. had entered the foreign exchange markets on only two occasions since President Ronald Reagan took office in January 1981.

On March 31, in the wake of the shooting of the President, the Fed intervened and again in June this year following the realignment of the European Monetary System currencies.

Mr Cross revealed yesterday that the Fed had intervened on August 4 to support the D-Mark after AEG-Telefunken's financial problems.

That intervention also came as ten-

sion mounted over Israel's decision to attack East Beirut. Despite the Fed's intervention the dollar closed sharply higher that day against all the major currencies and rose to DM 2,480 from DM 2,439.

The other three interventions by the U.S. authorities came in the first week of October. During that week the dollar soared as more details emerged about the international liquidity problems facing some of the less developed countries.

During the period the dollar reached record highs against many currencies. Between August and the end of October the dollar rose 8.25 per cent against the yen – a six-year high – six per cent against the Swiss franc, five per cent against the D-Mark to a 14.5-month high, and 4.125 per cent against the pound.

Meanwhile, talks between the

U.S. authorities and the European Central Bank in Frankfurt are due to resume on October 26.

## Opec output 'may need cutting'

BY RAY DAFTOR, ENERGY EDITOR

**THE ORGANISATION** of Petroleum Exporting Countries (Opec) may have to lower its production ceiling in order to prevent oil prices from falling. Dr Mani Said Otaiba, the United Arab Emirates Oil Minister, said yesterday.

The UAE is the latest Opec member to signal its intention to fight to retain the \$34m-a-barrel reference price. UAE news agencies reported Dr Otaiba as saying: "Our main worry is defending the crude prices at their present level."

He said that although Opec had set a production limit of 17.5m barrels a day (b/d), the total output of the 13 members was now running at around 18m b/d. As the oil market was in a "deteriorating condition," an increase in output was unwise.

But, he added: "Those who think we are going to reduce the prices should not waste their time in

speculation that British National Oil Corporation will be forced to lower its prices.

Sheikh Ahmed Zaki Yamani, Saudi Arabia's Oil Minister, met

with Sheikh Ali Khalifa Al-Sabah, the Kuwaiti Oil Minister, in a further move aimed at drawing up a strategy for defending prices.

Outside Opec, the free market pressure on prices is continuing. In the U.S., for instance, most major oil companies have just cut the price paid for domestically-produced crude by \$1 a barrel.

In the North Sea there is growing speculation that British National Oil Corporation will be forced to lower its prices.

Continued from Page 1

This will be Toshiba's fifth overseas-based semiconductor operation and the first in Europe, although last year it signed a technological collaboration agreement with the Italian concern SGS-ATES.

The company declined to be more specific yesterday but it said that over the last three years it had looked at sites in Ireland, Scotland, Spain, Italy and Austria before deciding on West Germany.

The general reasons advanced are familiar. The Federal Republic commands about a third of European demand for semiconductors,

has a superior infrastructure, including supplies of skilled labour, and houses Toshiba's biggest European sales office in Düsseldorf.

Braunschweig's particular edge, according to Toshiba, stems from its geographical location (close to Bremen, Hanover, Hamburg and Berlin), the presence of the local technical university, promising quality engineering graduates and the fact that both the local authorities in Braunschweig and the government of Lower Saxony are very keen to accommodate what will be the first sizeable Japanese plant in the province.

Employment at the plant will start at 50 people, rise fairly quickly to 100 and should reach 300 within five years. More than a half a dozen of these, it is expected, will be Toshiba employees sent from headquarters.

## World Weather

	C	F	P	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	
Asia	5	15	25	35	45	55	65	75	85	95	105	115	125	135	145	155	165	175	185	195	205	215	225	235	245	255	265	275	285
Australia	5	17	33	53	73	93	113	133	153	173	193	213	233	253	273	293	313	333	353	373	393	413	433	453	473	493	513	533	553
Europe	5	15	35	55	75	95	115	135	155	175	195	215	235	255	275	295	315	335	355	375	395	415	435	455	475	495	515	535	555
Africa	5	15	35	55	75	95	115	135	155	175	195	215	235	255	275	295	315	335	355	375	395	415	435	455	475	495	515	535	555
North America	5	15	35	55	75	95	115	135	155	175	195	215	235	255	275	295	315	335	355	375	395	415	435	455	475	495	515	535	555
South America	5	15	35																										

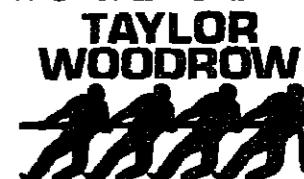
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## SECTION II - COMPANIES AND MARKETS FINANCIAL TIMES

Friday December 10 1982

TEAMWORK IN CONSTRUCTION, ENGINEERING, DESIGN, ENERGY AND HOMES-WORLDWIDE.



## Philips and Siemens in joint research venture

BY WALTER ELLIS IN AMSTERDAM AND KEVIN DONE IN FRANKFURT

PHILIPS of the Netherlands and Siemens of West Germany, Europe's two largest electrical groups, have announced plans for close cooperation in long-term research and development.

In a move that Philips believes should help the two companies to compete more effectively against the electrical giants of Japan and the U.S., a team of some 50 scientists will pool their research into fundamental aspects of high technology.

Initially, the annual budget for the joint research is to exceed F10m (\$3.74m), but the Dutch partner believes that the deal, already concluded, is "a new phenomenon", the outcome of which cannot be foreseen at this stage.

An executive described it as "a gamble", very much in line with the policy outlined several times this

year by Dr Wisse Dekker, Philips president, for more cooperation between European companies.

Dr Dekker has spoken of the need for a European-wide effort to strengthen the continent's manufacturers against the Japanese and the Americans.

However, in spite of the optimism contained in the Philips outline, it must be said that the group presently employs some 24,000 people in research and development, with an annual budget of F1.2bn.

Siemens has 30,000 workers in the same area and a budget per year of DM 3.3bn. The F10m or so which is to be spent jointly is therefore small beer indeed and important only if it contains the seeds of something much bigger.

Short-term product development is excluded from the new arrangement, so that Philips and Siemens

can be expected to remain fully in competition with each other in the marketplace.

The agreement covers fundamental work in semiconductor materials, micro-electronics, sub-micro technology, computer-aided design and electronic speech recognition.

The subjects for study were chosen in line with the research priorities of the Dutch and West German Governments and of the European Community, particularly the EEC's European Strategic Programme on Research in information technology.

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## Mattel in grim video games forecast

By Richard Lambert in New York

ANOTHER major manufacturer of video games has forecast a profits setback in the final quarter of the year. After an unexpectedly grim

profit estimate on Wednesday from Warner Communications, the industry leader, Mattel said yesterday that its Intellivision video game system was also heading for lower

profits.

But another video game specialist, Coleco Industries, said that its business was in good shape and

Toys R Us, a leading toy retail group, said that video game software sales were continuing to do well in the Christmas season.

Announcing third-quarter profits up from \$18.8m to \$20.5m, Mattel warned that fourth-quarter profits would be down on last year's level.

"While shipments of the Intellivision video game system and cartridges are to be ahead of the fourth quarter last year, it is likely the company will report a loss for the fourth quarter due to a weak retail environment and increased competition necessitating a substantially higher level of fourth-quarter marketing expenditure," Mattel added.

On Wednesday Warner said its earnings for 1982 would be only about 10 or 15 per cent higher than in 1981, implying a steep fall in profit during the final quarter. This announcement was followed

by news that Mr Perry Orefice had been relieved of his position as president of the consumer products division at Warner's Atari games subsidiary.

Coleco Industries, which like Atari and Intellivision makes both hardware and cartridges for video games, said its sales for the year would be up from \$178m to about \$300m and its forecast for total operating income be up to 10 per cent.

But executives at the Michigan-based company, which had sales last year of \$11.5bn, had done their own projections and were not napping in 1981, implying a steep fall in profit during the final quarter.

Mr Orefice was optimistic about Dow Chemical's future, saying that the company will enjoy a "substantial" recovery in the second half of 1983.

These include the disposal of its U.S. oil and gas interests in March, the termination of its Japanese joint venture with Asahi Chemical, and the disposal of its medical technology company, Bio-Medical Enterprises.

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## THREE SENIOR STOCKBROKERS LOSE LICENCES

## Kuala Lumpur SE shake-up begins

BY WONG SULONG IN KUALA LUMPUR

THE Malaysian Government has begun a major shake-up of the Kuala Lumpur Stock Exchange by forcing three senior stockbrokers to cease trading.

At the same time, it is putting through Parliament a bill giving it extensive powers to regulate trading in securities, including the appointment of Government nominees to the board of the KLSE.

The three brokers, whose application for renewal of their trading licence was rejected by the Registrar of Companies, are Mr Jimmy Tan See Sun, deputy chairman of the exchange, Mr Hwang Sing Lue, a committee member, and Mr Fung Yen Khai, also until recently a committee member.

Their removal came shortly before members of the KLSE

were due to meet this Saturday to elect a new management committee. This has thrown considerable uncertainty and confusion into the election as Mr Jimmy Tan was widely tipped to become the new chairman following the departure of Tengku Noone, who has to retire, under the regulations, as he had served six years.

A senior government official said licences of the three were not renewed because the authorities have "reasons to believe they, without authorisation, are practising as brokers in smaller towns not served by registered brokers."

The three are contesting this allegation and have one month to appeal to the Minister of Trade and Industry against the decision by the Registrar.

## Hardie maintains income despite building downturn

BY LACHLAN DRUMMOND IN SYDNEY

THE DOWNTURN in the Australian building industry has restricted James Hardie Industries to a marginal 1 per cent improvement in net earnings to A\$18.24m (U.S.\$17.5m) for the half year to September 30.

Hardie, which has almost two-thirds of its operations related to supplying the building industry, saw its revenue by 10 per cent to A\$50.6m in the period and says results were hit by a "sudden and substantial" downturn in the second quarter.

As well as the soft building products market, Hardie also saw demand slacken for its automotive brake linings, although railway brake block operations performed well. All areas, and particularly paper and packaging, were profitable.

The company is pleased with

further testing of its asbestos-free railway brake blocks in the U.S. and is pushing into export markets, notably Chile.

The profit was struck after an increase in interest charges from A\$1.96m to A\$16.46m, which reflected higher rates and a 25.2 per cent increase in drawings on top of the roughly A\$200m of debt outstanding at the beginning of the year. Most of the funds went on acquisitions.

The New Zealand shootout, James Hardie Impex, had earlier reported a 14 per cent profit rise to A\$3.5m and is said still to be performing well.

The company does not expect to maintain any profits at last year's A\$1.5m but has held the interim dividend at 11 cents on its one-for-four bonus increased capital as a mark of its confidence in the longer term.

At its July balance date, Myer had debts totalling A\$46.6m against shareholders' equity and profits of A\$2.5m.

Stringing interest payments—A\$5.5m last year—forced net earnings down from A\$8.8m to A\$18.95m last year with losses coming in the final half. On the

back of weak retail sales, these losses have continued into the current year.

The Merrill team will be headed by Dr Alastair Stone, an Australian who is a senior executive with the large property group Land Lease Corporation. His brief is to review Myer's complete financial structure, but the immediate aim is thought to be a A\$100m float of property to trust, a method successfully carried out by Land Lease in the past.

Last year Myer saw a programme for the sale of A\$120m of property fail to reach a point of investment environment, achieving only A\$25m of sales.

The first tangible evidence of Merrill's involvement is expected to emerge next March. The company's cigarette operations include a major stake in Rothmans International.

## Slow advance at Rembrandt Group

By OUR JAHNENBURG Correspondent

REMBRANDT GROUP, the diversified South African liquor and tobacco conglomerate, advanced slowly in the six months ended September 30. First-half pre-tax profits after LIFO (last-in-first-out) accounting adjustments rose by 3.6 per cent to R809m (\$83m) from R76.9m a year earlier.

The pre-tax figure was still short selling, bogus trading market manipulation, false or misleading statements and dealing by corporate officers in securities. Heavier penalties for such offences are proposed.

The government would still prefer the KLSE to regulate itself as far as possible, but it believes legislation is needed to give the authorities power to ensure healthy growth in the securities industry and to improve protection of smaller investors.

## Strong interim profit and sales growth at Kyocera

BY YOKO SHIBATA IN TOKYO

KYOCERA, the world's dominant supplier of ceramic packages for integrated circuits, and its 16 consolidated subsidiaries lifted net profits by 56 per cent to record Y9.89bn (\$93.6m) for the first half ended September 30. First-half pre-tax profits after LIFO (last-in-first-out) accounting adjustments rose by 3.6 per cent to R809m (\$83m) from R76.9m a year earlier.

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The company, formerly known as Kyoto Ceramic, reported unconsolidated first-half net profits of Y9.89bn, up 20.1 per cent, pre-tax profits of Y16.55bn, up 35 per cent, and net profits Y17.6bn, up 30 per cent.

Sales of a new product, "Bioceram," a replacement for human teeth and bones rose by 71.6 per cent to account for 9.8 per cent of the total turnover.

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For the second half ending March the company forecasts a

downturn in IC package exports, due to the slowdown of the U.S. semiconductor production. Sales from newly absorbed companies such as Cybernet and Emcon are expected to contribute to sales.

On an unconsolidated basis, Kyocera's full year sales are projected at Y138.8bn, up by 36 per cent from the previous fiscal year. Full-year unconsolidated pre-tax profits are expected to reach Y36.3bn, up 35 per cent, and net profits Y17.6bn, up by 30 per cent.

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## Nippon Seiko first half setback

By OUR TOKYO STAFF

NIPPON SEIKO, Japan's largest manufacturer of bearings and machinery parts, posted setbacks in revenue and profits in the first half year ended October 31. The earnings setback is the first in eight years.

The directors made no forecast for the second half. The interim dividend has been increased to 30 cents a share from 23 cents, while first-half earnings rose to 206 cents a share from 146.9 cents.

The year ended March resulted in earnings of Y92.3 cents a share and a total dividend of 48 cents a share.

The company's cigarette operations include a major stake in Rothmans International.

## Court go-ahead for Harvester credit sought

By OUR SYDNEY CORRESPONDENT

LENDERS TO the International Harvester group in Australia will seek court approval on Monday for a credit agreement, after the adjournment yesterday of a hearing of a winding-up petition against the company.

If the court gives its expected assent, work will begin almost immediately on a full-scale reconstruction programme for the truck and farm machinery maker. Such a scheme has a March 31 deadline for completion and will also require the backing of the courts.

In outline, it will see the cessation of agricultural machinery manufacture by Harvester in Australia and a scaling down of its truck making. Imports from the U.S. parent will fill the gap.

Group pre-tax profits rose by 37 per cent to \$870.2m (US\$82.5m) for the year ended September 30. After-tax profits showed a 32.5 per cent gain to \$40.3m.

However, the group had to make provision for extraordinary losses of \$220.5m arising almost entirely from its stake in the troubled Newman

Industries of the UK. In the previous year it made provision for extraordinary losses amount to \$827.5m, largely for the same investment.

After extraordinary items and tax, group profits were \$819.9m, compared to \$82.9m.

The improved earnings were achieved against a 2.4 per cent decline in turnover to \$8452.8m.

Group sales in Singapore improved by 2.4 per cent to \$1166m, but Malaysian sales fell by 24 per cent to \$812m.

Turnover of associated companies rose by 20 per cent to \$11.6m.

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## UK COMPANY NEWS

## Gus pays 5p as profits pass £82m at halfway

AN INCREASE of £1.7m to £82.8m in pre-tax profits is reported by the Great Universal Stores for the half-year to September 30, 1982. Turnover of total catalogue mail order business and multiple retailer rose from £86.24m to £87.45m, which included VAT up from £8.24m to £8.53m.

Principal subsidiaries of Gus include Art Wallpapers, British Mail Order Corporation (taking in Great Universal Choice, John England, Family Album, Marshall Ward, John Myers, John Noble and Trafford), Burberry's, Cavendish Woodhouse and the Houndsditch Warehouse Company.

The interim dividend is raised from 4.5p to 5p per share. Last year's total was 13p from record pre-tax profits of £18.16m. The dividend absorbs £1.25m (£1.51m).

The pre-tax figure was after depreciation higher at £20.97m compared with £17.74m in 1981. Net attributable to equity stockholders was £45.18m against £45.13m. This was after minorities of £17.00m (£9.00m) and preference dividends.

The provisions for deferred profit, service charges and collection costs in respect of hire purchase and other instalment receivables were £151.56m (£140.08m) at September 30, 1982. The figure was £147.16m (£140.07m) at March 31.

Stated earnings per 25p share improved from 18.17p to 18.36p at the year-end. On a CCA basis, pre-tax profits were £66.81m compared with £63.85m.

Mr Harold Bowman, assistant managing director, said later: "There is a world recession, and trading conditions are still difficult. As we indicated, the results for the first six months are not bad, and are up by an increase of 54.4m in the deferred profit provision. Gus has a wonderful record and has shown an increased profit every year for over 35 years."

See Lex

## N. Brown maintains 51m midway

Manchester direct mail order concern N. Brown Investments slipped marginally from taxable profits to £1.02m to £1.01m in the first half to August 28 on sales including VAT 21 per cent ahead at £15.16m compared with £12.4m.

The interim dividend is being maintained at 2p per 20p share. Mr Davoud Alliance, chairman, says the rate of the final dividend will be decided when the full year's results are known and assessed. Last year a total of 6p was paid from pre-tax profits of £3.07m.

Mr Alliance says sales to date in the second half have been somewhat disappointing and not up to expectations. He adds that up to this point he feels that it would be irresponsible to attempt to forecast the outcome for the year as a whole. If there is any improvement on last year it will not be anything like as high as the rate—40 per cent or so—achieved in the last two or three years.

Recruitment in the autumn/winter season is continuing at a relatively high level.

## BOC up 8% on little changed sales

PRE-TAX profits of the BOC Group rose by 7.9 per cent to £102.6m for the year ended September 30, 1982, compared with £93.5m previously. Sales moved up from £1.53bn to £1.53bn.

The results are calculated on a modified historical cost basis. In current cost terms, 1981-82 pre-tax profits were £105.5m, an increase of 9.4 per cent.

In 1982 changes were made to group accounting policies, the most important of which was the capitalisation of interest on major fixed asset additions. Also, exchange rate movements in the year were adverse, compared with the last year, said Sir Edward.

If however, there had been no changes in accounting policies, pre-tax profits would have been £96.1m, a rise of 6.1 per cent over 1981 on a comparable basis and on comparable exchange rates.

Earnings per 25p share, net of ACT, rose from 4.02p to 4.35p, an increase of 8.5p from 17.8p fully diluted.

Earnings on a nil distribution basis were up from 16.17p to 21.91p undiluted

and from 15.78p to 20.19p fully diluted.

The full year's dividend is being increased by 12.8 per cent from 5.11p to 5.74p per share, with a final of 3.44p (2.5p).

The board says that 1982 results reflect the serious economic deterioration in the U.S. and continued recession in the UK, trading in Australia and South Africa, though showing an increase for the year as a whole, was affected by economic downturns which became evident in the second half of the year.

For the group as a whole, there has shown a satisfactory profit increase over 1981, while the health care business has increased substantially, notably in the U.S., where this business has not been affected by the recession.

By contrast, the carbon activities have produced a much reduced profit, losses have been recorded in the welding businesses as a result of very depressed market conditions in the northern hemisphere. The

other businesses of the group to £27.6m, minorities took £10.5m (nil.2m) and after including extraordinary credits of £8.1m from depreciation charges of £22.6m (£11.5m) and share of associates' profits of £2.7m.

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## Comtech £1.4m loss at midterm

A SECOND quarter loss of £0.97m left Combined Technical Services Corp. with a pre-tax deficit of £1.4m for the six months to September 30 1982. Comparative half-year figures are not given as the group did not commence trading until July 1 last year. Loss in the three months to end September 1981 was £0.85m.

The commercial division of this high technological group turned in an operating profit of £2.8m, after a slowdown in the second quarter to £1.16m. Net interest, partially however, took £1.63m, and research and development expense reached £0.37m, with expenditure of £1.36m in the second quarter.

There was no tax for the period and loss per 10p share came out at 2.3p.

Commenting on the figures, Mr John Longeroff, the chairman, says that the increase in the R & D expense reflects the strong emphasis placed by the company on its research and development programmes.

Events in Memnos, the company's information systems division, have been dominated by the public launch of the subsidiary's first product—Memnos System 8000. The reception was very favourable, the chairman states.

Sales and marketing effort for System 8000 in the automotive, aeronautics and Godiva-related industries in the U.S. and Europe have been intensified, and the board's confidence in the long term prospects for System 8000 has been further strengthened by responses on both sides of the Atlantic.

Conversion of customer interest and firm orders may take from six months to a year from the point of original contact, Mr Longeroff points out.

Outside Memnos, Comtech's central new products unit is controlling a number of promising product developments.

The market for the traditional

business of Cableform, con-

traliser for fork lift trucks, remains depressed in both the U.S. and Europe.

Turning to the commercial division, Mr Longeroff says the automotive group has again done well in a market which has generally been regarded as difficult. In the hardware wholesaling division, the historically weak summer period was worse than expected, but the company is now beginning to see a better level of trading.

The builders' merchants activity has improved at much better levels; while the travel business has, despite price competition, benefited from the traditionally strong summer period.

### Comment

The movement in the shares of Combined Technologies Corporation resembles nothing so much as a roller coaster. Virtually penniless at the start of the year, it moved from 36p to 63p last week, and in the first half of this week came most of the way back. Yesterday they gained 9p to close at 55p. All the profits are generated by the commercial division but it is the retail division which is the mainstay, keeping Comtech busy. Comtech and VW have been talking for 14 months about a possible £70m deal, and Comtech is clearly tiring of jaw-jaw. There are two other potential customers showing the same level of interest as VW, and one of them is described as "astronomically big". If VW does finally take the plunge, then Comtech will be looking to raise money by April, if not, then, even though it is currently about 80 per cent geared, Comtech can work on existing credit lines until September. The Comtech path already mooted is to sell off all or part of its non-technical businesses. An exciting possibility is the prospect of Memnos being launched on the USM. Watch this space.

## Control Secs. advances

Pre-tax profits of Control Securities for the six months to September 30 1982, increased from £54.00m to £65.60m, and the directors say, taking into account higher property income and developments maturing in the securitised portfolio, the outlook for the year encouraging.

Basic first-half earnings per 10p share were stated at 2.74p (2.11p) and the dividend is effectively raised from 1.15125p to 1.575p. Last year's total payment was equivalent to 2.75625p on profits of £1.01m.

Turnover for the six months jumped from £1.53m to £2.5m. It was made up of gross rental

income £229,000 (£202,000), and other income £2.98m (£1.35m), while including £1.4m from the disposal of a stake in Second City Properties.

Pre-tax profit was derived as about a third from property income, and the rest from other activities, including the Netherlands-based investment trust ImmuFund.

Tax took £132,000 (£106,000), minorities totalled £4,000 (£1,000) and there were no extraordinary items this time compared with a credit of £1,000 in the corresponding period.

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## Increased first-half loss from Geevor Tin Mines

BY GEORGE MILLING-STANLEY

**THE WEAKNESS** in the world tin market has hit the results of Cornwall's Geevor Tin Mines in the six months to September 30 1982.

Turnover fell to £2.5m from £2.79m in the corresponding period of 1981 and the loss has risen from £17,000 to £244,000. As before, there is no tax charge.

The loss per share came out at 8.21p, against 0.56p last time. In view of the poor results, the directors have not declared an interim dividend.

The average price the veteran Cornish producer received for its tin in the latest six months was 26.89p per tonne, down from 26.91p in the comparable period of last year.

Tin production in the latest period fell from a total of 101,330 tonnes to 94,266 tonnes, with dump production broadly unchanged at 32,313 tonnes and output from the mine falling 11.7 per cent to 61,953 tonnes.

The recovery grade increased from 4.16 kg of tin per tonne of ore treated to 4.11 kg.

A few months ago, Mr R. H. MacWilliam, then chairman of Geevor, told shareholders that the mine's future was seriously at risk while tin prices remained depressed.

Since then, there has been some slight improvement, but nothing like the significantly higher price he regarded as necessary if Geevor was to provide for the heavy capital outlay needed to guarantee the mine's future.

Mr MacWilliam has now been succeeded as chairman by Mr Keith Wallis of the London office of South Africa's General Mining Union Corporation (Gencor). The group holds 9.01 per cent of Geevor's stock.

Expenses on both energy and labour have been increasing faster than revenue in recent years, and RTZ feels it is time to modernise the plant which was originally built in the 1930s. The programme will cost around £1m.

Turnover fell by 150 jobs will disappear over the next two years, out of a total workforce of 980 people. Most of the job losses will be achieved by natural wastage.

Geevor also used computers from the Westinghouse mine which is wholly owned by the RTZ group.

Geevor shares fell 2p to 82p in London yesterday.

## New loan for MTD (Mangula)

**THE FINANCIALLY-troubled Zimbabwe copper producer MTD (Mangula) has been offered a further government loan of \$23.5m (£2.8m) to finance its losses, reports Tony Hawkins in Harare.**

The company, a subsidiary of the South African Messina (Transvaal) Group, said yesterday that it had incurred a net loss of \$85m in the year to September 30, against a loss of \$21.5m last year.

Mangula reported in April that it had received \$25m from commercial sources under government guarantee.

The company attributed the

downturn in its fortunes to depressed copper prices, aggravated by the strength of the Zimbabwe currency.

As before, no dividend will be paid.

It was only after the Mangula statement had been prepared that the Zimbabwe Government announced a 20 per cent devaluation in the Zimbabwe dollar, as reported yesterday. This should be substantial assistance to the company.

The negotiations with the government on financial assistance will take on a different complexion as a result of the devaluation, as it brings Mangula's

return to economic viability that much nearer.

By contrast, it seems that the change in currency parity will give Empress Nickel Mines in the Rio Tinto-Zinc group. The mine is scheduled to close down at the end of the year.

Empress is currently losing

more than \$81m a month, and the devaluation is not expected to bring much of an improvement in the position.

The group is still waiting for

a government decision on its

request to put the mine on a care

and maintenance basis and lay

off more than 1,400 workers at the end of December.

## Hawkins and Tipson losses reduced

After a fall in second half taxable losses from £248,000 to £215,000, rope, wire products and furniture maker, Hawkins and Tipson reduced the losses for the year to August 31 1982 to £772,000 compared with £840,000. Turnover for the 12 months edged ahead from £16.09m to £17.02m.

With losses per 25p share given as 8.28p (9.51p), the year's single dividend payment is maintained at 1p net a share.

The directors say trading conditions, which had seriously deteriorated in the previous year, showed no improvement and remained extremely depressed. Exports at 25m represent 35 per cent of total sales compared with 37 per cent last year.

The losses were largely attributable to wire products (operating loss £673,000) they say, but natural and synthetic ropes faced increasing competitive pressure in export markets which led to losses (operating loss £273,000).

Leisure Products continued to improve (operating profit £28,000).

Taxable losses were struck at £68,000 (£445,000) and an exceptional credit of £189,000 to the recovery of surplus funding following the amalgamation of the company's two pension funds.

There was a tax credit of £83,000 (£1,000 charge) and after extraordinary debits of £907,000 (£449,000) the attributable losses came to £1.72m (£1.27m). Dividends absorb £87,000 (same) leaving retained losses of £1.8m (£1.36m).

The extraordinary debits represent amounts written off on the sale of Smith Wires (£683,000), the revaluation of factories (£193,000) and certain restructuring costs.

Current cost adjustments increased the pre-tax losses to £1.1m (£1.06m) and losses per share to 12.1p (same).

## CONTRACTS

### £4m respirator order for Avon Industrial Polymers

The Ministry of Defence has awarded the full development phase of a new general service respirator for the British armed forces to **AVON INDUSTRIAL POLYMERS**, part of the Avon Rubber Group. The Ministry

has also awarded Avon an initial production order for 70,000 respirators.

The orders represent a business worth £1m and the company believes that as the respirator is designed and manufactured to Nato specifications, substantial additional overseas sales from Nato countries can be anticipated.

**PERMALI GLOUCESTER**, a member of the BTR Group, has won a contract worth over £1m to supply charge cases for the Royal Navy's remote control mine disposal system.

The system is a remote control system, installed in the Royal Navy's mine countermeasures vessels, provides detection, remote guidance and detonation. The specifications demand that the cases resist moisture and chemical

attack over long periods of time.

Orders worth a total of some £370,000 have been won by **FLEXIBOX INTERNATIONAL**, part of the Burman Group. Flexible containers, valued at \$200,000 (£121,431), are to be supplied to the U.S. Pacific Fleet for use by Ancon, and will be delivered in 1983. In Australia, Flexibox has won an order for new seals and spares valued at A\$15,000 (£185,567) for installation in pumps made by Ingersoll Rand for the Electricity Commission of New South Wales. Orders worth £70,000 have also been won in Sweden for the supply of metal stream couplings for use in milk processing and packaging equipment produced in southern Sweden.

**THORN EMI INSTRUMENTS** of Dover, Kent, has entered a new product area with the manufacture of a pulse-echo seismometer for the first time. Designed by British Telecom and produced at Thorn's Dover plant under a contract worth around £250,000, the instrument is called the Tester 301A portable cable fault locator. It is designed to be used in conjunction with another test set—the Type 18B cable fault location bridge which is also being manufactured by the company on behalf of British Telecom. The company is also involved in the supply of southern

UK local authority buildings and Woking. Banking and insurance

clients, include four of the five big banks—Willis, Faber and Dumas, the Local and General

accountants and the Lloyds of London.

Industrial sector contracts totalling over £1m were signed with Shell, Eaton Transmissions, Iceland Frozen Foods, Lucas, IPC, Cadbury Schweppes, Mobil, Burroughs and the RAC.

A two-year contract extension with Unilever's office supply subsidiary has been agreed, worth £1m.

**PROJECT OFFICE FURNITURE**, has won a batch of contracts worth over £1m. Public sector contracts worth £1.8m include the UK Atomic Energy Authority and new local authority buildings in Berkshire, Guildford and Woking. Banking and insurance

## BOND DRAWING

### NOTICE OF REDEMPTION

TO THE HOLDER OF NOTES PAYABLE IN UNITED STATES DOLLARS OF THE ISSUE DESIGNATED FLOATING RATE NOTES DUE JANUARY 12, 1983 OF U.S.\$2,500,000

PRIVREDNA BANKA ZAGREB intends to and will redeem for mandatory redemption purposes on January 12, 1983

the notes of the section of the notes of the aforementioned issue, to redemption date, namely January 12, 1983.

PRIVREDNA BANKA ZAGREB intends to and will redeem for mandatory redemption purposes on January 12, 1983

the notes of the section of the notes of the aforementioned issue, to redemption date, namely January 12, 1983.

## f924,000 turnaround at Shaw Carpets

Cost reductions effected by Shaw Carpets in the previous financial year, plus an 11 per cent increase in turnover, have enabled the company to return to profitability. In the 26 weeks to October 29, 1982, pre-tax profits were £1.4m (£1.2m) and turnover £24.2m (£22.7m).

Operating revenues were only 16 per cent higher. The net return on shareholders' funds was 2.5 per cent, down from 10.9 per cent in 1980-81.

By contrast, capital spending more than doubled to £4.2m (£3.1m).

Mr R. H. Hawkes, the chairman, says there is every indication that progress will be maintained in the second half.

Capital expenditure in the first half has been minimal, with a resultant improvement in liquidity. There are no significant capital commitments in the remainder of the year, he says.

The first half pre-tax profits were struck after depreciation down from £405,000 to £388,000 and interest charges up from £60,000 to £126,000. There was again no tax. After preference dividends totalling £59,000 (same), attributable profits emerged at £83,000 against losses of £81,000. No interim dividend is again payable — last year a nominal dividend of 0.1p per share was 0.5p (4.7p losses).

They say that the key factor, however, during a period of continued price rises, has been a resulting control of costs.

The total dividend is raised from 9.5p to 11p with a final of 8p (5.5p). Pre-tax profits include property sale profits of £61,000 (£42,000) and employee share scheme contribution of £84,000.

## Eldridge Pope improves

In reporting pre-tax profits up from £1.56m to £1.67m for the year to September 30, 1982, the contribution from managed houses and the free trade improved significantly.

They say that the key factor, however, during a period of continued price rises, has been a resulting control of costs.

The total dividend is raised from 9.5p to 11p with a final of 8p (5.5p). Pre-tax profits include property sale profits of £61,000 (£42,000) and employee share scheme contribution of £84,000.

## F. W. THORPE

(Manufacturers of "Thorlux" Quality Lighting Equipment)

### SATISFACTORY GROWTH AT HOME AND ABROAD

The following are extracts from the circulated statement of the Chairman, Mr. E. G. Thorpe.

In a year of continuing world-wide recession, it is particularly pleasing for us to report a growth in our performance in our domestic market.

Our sales increased from £4,065,332 to £5,017,865 and the resulting trading profit increased from £299,356 to £550,701, a creditable gain of 88%.

Although the costs of additional factory space and plant reduced our investment income, the total profit before taxation increased from £512,375 to £660,681. It is recommended that a final dividend of 1.65p per share be paid which, with the interim makes a total of 2.7p. This being an increase of 10% for the year.

At home we have increased our market share against a background of contracting industry and general depression. That we have been able to do this reflects the design and quality of our products and our efficiency in producing them.

Abrad our export sales improved marginally and I am pleased to say that the present trend is upwards.

Nationally future prospects may seem bleak but our current figures lead me to believe that the next year will show satisfactory growth.

Apart from our own efforts, so much depends on the ability of our suppliers to retain the same state of competitiveness as our Company which has to find a large share of its work abroad in the keenest of markets.

YAMANOUCHI PHARMACEUTICAL CO., LTD.

5% CONVERTIBLE DEBENTURES DUE DECEMBER 31, 1998

Pursuant to Section 3.05 of the Company's Indenture dated as of August 1, 1981 relating to the above-mentioned Debentures, notice is hereby given as follows:

On November 25, 1982 the Board of Directors of the Company resolved to make a free distribution of shares of its Common Stock to shareholders of record as of December 30, 1982 (New York City) (December 30 in New York City, 1982) in the ratio of one new share for each 10 shares held.

Accordingly, the conversion price at which the above-mentioned Debentures may be converted into shares of Common Stock of the Company will be adjusted effective immediately after such record date. The conversion price in effect prior to such adjustment is Yen 1,38,60 per share of Common Stock, and the adjusted conversion price will be Yen 1,03,10 per share of Common Stock.

Abrad our export sales improved marginally and I am pleased to say that the present trend is upwards.

Nationally future prospects may seem bleak but our current figures lead me to believe that the next year will show satisfactory growth.

Apart from our own efforts, so much depends on the ability of our suppliers to retain the same state of competitiveness as our Company which has to find a large share of its work abroad in the keenest of markets.

YAMANOUCHI PHARMACEUTICAL CO., LTD.

By the Bank of Tokyo Trust Company as Trustee

Dated: December 10, 1982

Luxembourg, December 10, 1982.

## Coffee down again

COFFEE prices on the London futures market fell sharply again yesterday with the March quotation closing 257 down at £1,556.50 a tonne.

In recent weeks the market has been sawing as upward and downward "corrections" have followed overdone movements.

Yesterday's downturn was attributed to the market's failure to break through a resistance level at £1,630 a tonne following a three-day rise amounting to nearly £100.

• ALUMINUM consumption in the West is likely to increase by 50 per cent by 1990, according to a report published in the Zurich-based Swiss Aluminum Review, writes John Wicks from Zurich. The report sees demand growing at an average annual rate of only 2 per cent to 3 per cent in industrialised countries, but 7 per cent to 8 per cent in developing countries.

• JORDAN has opened a large fertiliser complex on the Red Sea to turn a quarter of the phosphates mined in the country into fertiliser. Phosphate was Jordan's most profitable export last year, with a value of \$150m, and it is hoped the new complex will earn Jordan \$170m in a year.

• BARLEY exports from Australia in the 1982-83 crop year are expected to slump from 2m tonnes last season to 170,000 because of the drought reduced harvest.

• INDONESIA is to have its own commodity exchange in Jakarta. Indonesian traders have said. The exchange is expected to come into being in six months, although a report that President Suharto signed a decree authorising the exchange earlier this month has not been confirmed officially.

• MILK MARKETING Board has released its latest edition of EEC Dairy Facts and Figures for 1982. The publication gives comprehensive details of dairying in the EEC countries going back as far as 1960.

## Lead at 6-year low

BY JOHN EDWARDS, COMMODITIES EDITOR

LEAD PRICES dropped to the lowest level since August 1976 yesterday as markets generally came under selling pressure following a fall in gold. Cash lead closed 17.5 lower at £268 a tonne, making a loss of £14.50 for the week.

The market has been depressed by continued selling from the U.S. where lead stocks are reported to be building up in the face of poor demand. Speculative selling yesterday was triggered off when the three-months quotation broke through an important chart point of £285 and fell to £278.75.

Aiding the downturn in lead was an easier trend in its sister metal, zinc, where the cash price lost £5.25 to £605.75 a tonne. The market will hit by now, said Arco, that Arco's zinc price will be 1.5 per cent higher than the producer's selling price in February, and that Prayon of Belgium planned to reopen its smelter at Etheim. The plan to reopen comes just when European smelters are attempting to persuade the EEC Commission to agree to a scheme for the

EUROPEAN MARKETS

## Compromise close on U.S. futures trade legislation

BY NANCY DUNNE IN WASHINGTON

A HOUSE-Senate conference committee seems well on its way to hammering out a compromise on legislation reauthorising the Commodity Futures Trading Commission (CFTC).

So far the conferees have apparently agreed on the four-year reauthorisation contained in the House bill and a provision permitting the Commission to raise funds through service fees.

Both houses rejected the Administration's plan for a fee which had brought threats of a veto from the White House. However, industry

officials reportedly met with officials of the Office of Management and Budget last week to work out a compromise.

They produced a plan which would raise up to \$2m next year by charging a number of CFTC services. Fees, for example, would be charged for registration of futures, commodity merchants and the Commission's separations service.

The House-Senate committee must still work out a position on the export control recently approved by the Senate but not by the House which the Administration strongly opposes.

The campaign is to present must still work out a position on the export control recently approved by the Senate but not by the House which the Administration strongly opposes.

The campaign is to present

that in the morning cash Higher Grade

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## FINANCIAL TIMES SURVEY

Friday December 10 1982

The Government is deciding Scotland's economic future. Will it accept the decline of heavy industry and point to the successful high technology and service industries or decide the social consequences are too heavy?

## The view from the crossroads

By Mark Meredith, Scottish Correspondent

SCOTLAND HAS reached something of a turning point. Many of her leaders inside Government stand out fear that the country's manufacturing base could be endangered. The threat comes from the possible shut down of Scotland's most important steelmaking plant—the Ravenscraig works at Motherwell—as the British Steel Corporation struggles to bring its capacity into line with demand.

The steel industry has been on the decline in Scotland almost since the turn of the century, and the workforce is about half what it was in the mid-seventies, so only the future now matters.

Scotland, too, has some flourishing new industries with encouraging prospects. Microelectronics companies are expanding and spawning small support industries, North Sea

oil has created new industrial strength while Scotland's banking community offers an important alternative for local business.

In the medium term up to the end of the decade, forecasters have found, too, some hopes for moderate industrial growth, even though the outlook in the short term is poor.

What makes the prospect of shutting Ravenscraig more devastating than other severe in-

dustry blows to Scotland—the Linwood car plant of Talbot and British Aluminium's Inver-

gordon smelter to name but two—is the long-term economic impact inside the Scottish economy and outside the political spec-

trum can be heard the view that the closure would deprive Scotland of an important motor for economic recovery when it comes.

Some economists also argue that there are no longer indus-

### Dilemma

For the Government of Mrs Thatcher, already well behind Labour in the Scottish opinion polls, it presents a stark dilemma.

At the time when Scotland gets more government expenditure per capita than England or Wales does it make sense to underwrite a huge subsidy of possibly millions of pounds to keep a steel mill ticking over to await industrial recovery?

The man in the middle of all this is Mr George Younger, the Secretary of State for Scotland. He and his Conservative colleagues in Scotland have come out of their corner fighting over this issue whereas other industries have been allowed to fall victim to the market. Mr Younger has argued in Cabinet that the mill should be maintained but he has also probably had to spell out who would pay for it.

Only a medium-range economic forecasting model set up by the Fraser of Allander Institute of the University of Strathclyde showed some modest improvement towards 1990 but this hinges on Scotland's trade with the outside world.

The Government is now reviewing its industrial policy and doubtless the regions will have to justify expenditure to help industries. The present administration has argued long and hard that companies must be able to fend for themselves in the market place.

This year £235m is being spent by government on pre-

ventive regional assistance to industry in Scotland through the various mechanisms of assistance such as the Scottish Development Agency, regional grants and loans. The figure does not include support to the nationalised industries.

Only a medium-range economic forecasting model set up by the Fraser of Allander Institute of the University of Strathclyde showed some modest improvement towards 1990 but this hinges on Scotland's trade with the outside world.

In the final analysis, however, the basis on which Scotland can go on developing its own industries has to be a strong economy. Right now it remains stagnant with little improvement in industrial production. The CBI's index for business confidence in Scotland remains on a downward curve along with the rest of the UK.

### Sluggish

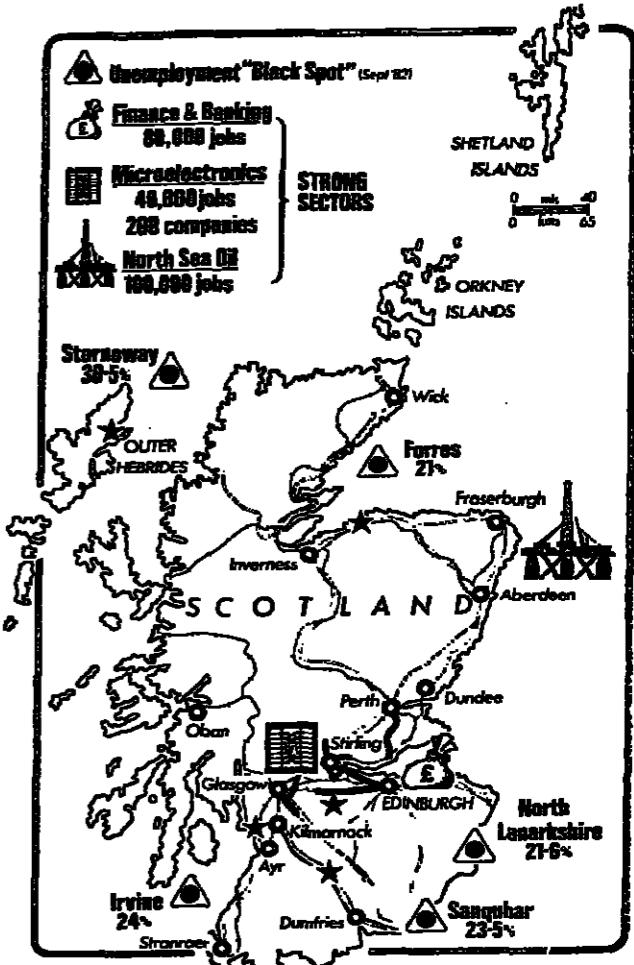
Only a medium-range economic forecasting model set up by the Fraser of Allander Institute of the University of Strathclyde showed some modest improvement towards 1990 but this hinges on Scotland's trade with the outside world.

At the same time the sluggishness of the economy has led some government planners to consider about how they could encourage a new breed of entrepreneurs to get the economy moving again. The money is there but the new managers are not.

A Scottish enterprise foundation has been set up by the private sector to instil the very concept of entrepreneurial values into university minds.

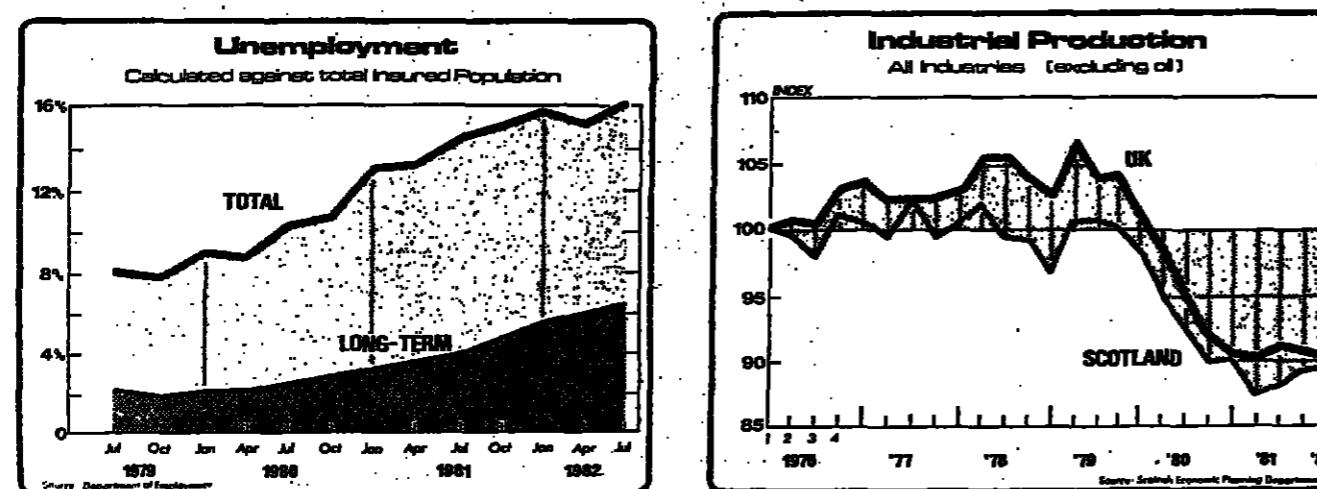
The short length of the queue of new businessmen has been worrying. Union leadership has also been concerned about the possible reaction of workers to the industrial decline when it comes to campaigns against closures.

While the Government encouraged new industrial direction, the Left in Scotland is looking for more radical alterna-



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Daily	0725	0835	BD1	Daily	0905	1015	BD2		
M-F	0905	1015	BD3	M-F	1115	1225	BD4		
Daily	1115	1225	BD5	Daily	1315	1425	BD6		
M-F	1315	1425	BD7	M-F	1545	1655	BD8		
Daily	1545	1655	BD9	Daily	1725	1835	BD10		
M-F	1725	1835	BD11	M-F	1915	2025	BD12		
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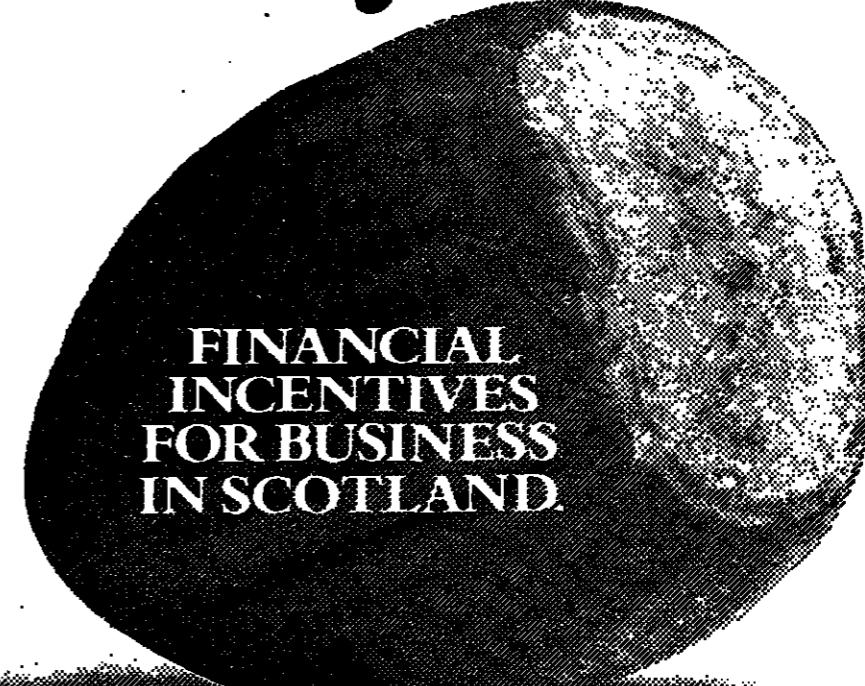
#### HEATHROW TO GLASGOW

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Daily	0905	1015	BD2	Daily	1115	1225	BD4		
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Daily	1725	1835	BD11	M-F	1915	2025	BD12		
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## SCOTLAND II

## Where Labour is entrenched

**TRE LATE** John Mackintosh, who was for a time the Labour MP for Berwick and East Lothian, told a story. "In 1975, when Labour was in power, he was invited to lunch by a Minister at the Civil Service Department in order to meet officials.

Before any introductions Mackintosh asked a senior civil servant what he did. "Oh," said he with a grimace, "I'm on the devolution coper."

"Do I take it," Mackintosh went on, "you would define the

been any sign of recovery since. There have been three parliamentary elections in Scotland this year. The first, in Glasgow Hillhead, was exceptional in that it was contested by Mr Roy Jenkins, the leader of the Social Democratic Party, and was therefore seen as more of a United Kingdom affair than a local one. Mr Jenkins won, taking the last remaining Tory seat in Glasgow in the process. The SNP fared badly.

The two others were in Cuthridge and Airdrie and

such a conscious grouping. Indeed the Labour Party in Scotland has always been divided in its attitudes to devolution and there have always been rivalries between Scottish and northern English MPs in their competition for funds for investment.

It was the north eastern MPs who were among those most opposed to devolution in the first place because they believed it might give

Scotland a special status.

Also, the feudalism of Scottish politics can scarcely be underestimated.

The main Labour argument in the Queen's Park by-election was over whether the seat should be inherited by the late MP's wife or by his agent. The rivalry between Labour and the SNP can hardly be understood either.

Yet in many ways the problems of Scotland remain the same as they were in the years of devolution fever. There is a demand for a more separate identity to be expressed in political terms. Being in Scotland feels different from being in England, however hard it is to define.

Two great economic changes have taken place in Scotland in the last few years. The first is North Sea oil which, on most estimates, seems to have created an extra 100,000 jobs.

The second, and related, change is that Scottish unemployment is no longer conspicuously higher than English. It used to be nearly double.

One prediction, however, seems safe. Scotland is an deadly serious place. Mr Callaghan's administration, if only because it was feared that if the Government could not deliver something, the Labour Party would be decimated in Scotland by the continuing advance of the Scottish Nationalist Party.

Yet the attempts to give the Scots a greater say in their own affairs also boomeranged. The Government could not control the Parliament in Westminster.

All sorts of clauses were inserted into the legislation calling not only for a referendum but also for 40 per cent of the electorate if the proposed Scottish Assembly was to be allowed to go ahead.

In the event such a majority was not forthcoming. Not only did devolution not proceed; the referendum result contributed to the fall of the Labour Government.

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## Politics

by Malcolm Rutherford

word 'coper' as an essentially silly and meaningless performance conducted simply for the effect it has on those watching."

"That sums it up perfectly," he replied.

In a sense the official turned out to be right, though not in the way he intended. Devolution came to dominate British politics in the second half of the 1970s. It was taken for granted by Mr Callaghan's administration, if only because it was feared that if the Government could not deliver something, the Labour Party would be decimated in Scotland by the continuing advance of the Scottish Nationalist Party.

Yet the attempts to give the Scots a greater say in their own affairs also boomeranged. The Government could not control the Parliament in Westminster.

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Glasgow Queen's Park. In each case Labour held on comfortably to the seat, though there was also the sort of low turn-out which has become typical of British by-elections since the outbreak of the Falklands crisis and which makes predictions about the outcome of a general election more than usually hazardous.

One prediction, however, seems safe. Scotland is an deadly serious place. Mr Callaghan's administration, if only because it was feared that if the Government could not deliver something, the Labour Party would be decimated in Scotland by the continuing advance of the Scottish Nationalist Party.

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been any sign of recovery since. There have been three parliamentary elections in Scotland this year. The first, in Glasgow Hillhead, was exceptional in that it was contested by Mr Roy Jenkins, the leader of the Social Democratic Party, and was therefore seen as more of a United Kingdom affair than a local one. Mr Jenkins won, taking the last remaining Tory seat in Glasgow in the process. The SNP fared badly.

The two others were in Cuthridge and Airdrie and

such a conscious grouping. Indeed the Labour Party in Scotland has always been divided in its attitudes to devolution and there have always been rivalries between Scottish and northern English MPs in their competition for funds for investment.

It was the north eastern MPs who were among those most opposed to devolution in the first place because they believed it might give

Scotland a special status.

Also, the feudalism of Scottish politics can scarcely be underestimated.

The main Labour argument in the Queen's Park by-election was over whether the seat should be inherited by the late MP's wife or by his agent. The rivalry between Labour and the SNP can hardly be understood either.

Yet in many ways the problems of Scotland remain the same as they were in the years of devolution fever. There is a demand for a more separate identity to be expressed in political terms. Being in Scotland feels different from being in England, however hard it is to define.

Two great economic changes have taken place in Scotland in the last few years. The first is North Sea oil which, on most estimates, seems to have created an extra 100,000 jobs.

The second, and related, change is that Scottish unemployment is no longer conspicuously higher than English. It used to be nearly double.

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## SCOTLAND III

## New Technology

by Mark Meredith

## 40,000 work in the sector

**HIGH TECHNOLOGY** is a central element of Scotland's industrial future. The country's economic base of heavy engineering has been on the wane almost since the start of the century and has never been planned on high technology to give Scotland a new industrial direction to create more jobs and to head off further economic erosion.

Electronics firms have been increasing in number and size for nearly two decades. Even in the light of the intense international competition for new inward investment in factories by the big micro-electronic multinationals, there are real signs that the industry here has arrived and put down permanent roots.

Today electronics employs 40,000 workers in over 200 companies in Scotland with the principal areas of electronic development in defence, industrial and commercial telecommunications, information systems and semi-conductors.

The foundations for this growth came in the Fifties, when some of the big names in the industry built their first factories in Scotland: IBM, Burroughs, Honeywell, NCR and Hewlett Packard.

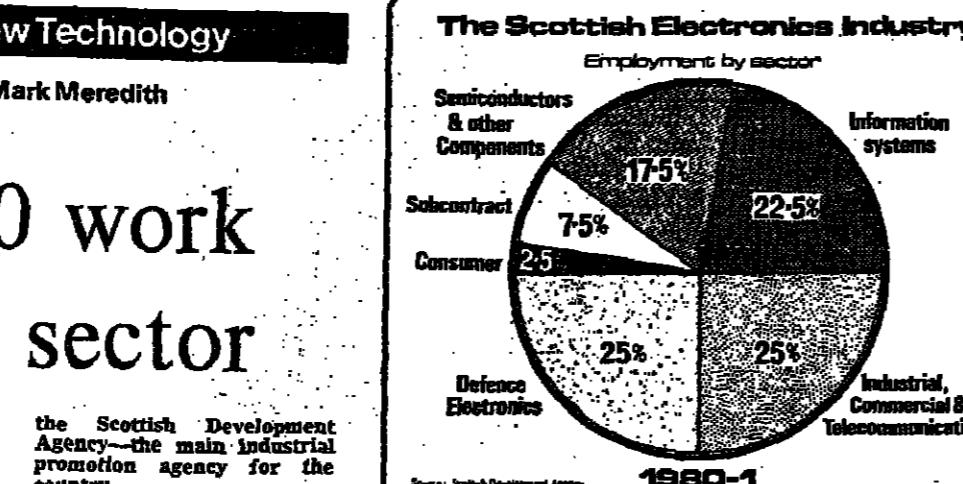
In the explosive growth which the industry experienced in the years that followed, Scotland fared well in bringing in further development. Some of this growth has been spontaneous and some of it caused by enlightened encouragement by government development agencies.

## Sub-culture

Inside the industry, officials now point to one indicator which shows an established and settled electronics industry—the emergence and consolidation of the electronics sub-culture.

This is the proliferation of supporting industries which grow and feed on the larger electronic factories. The industry sees them as the natural followers spreading the support infrastructure and reducing the need for long foreign lifelines in terms of services and sub-contracts.

The sub-culture is part of the type of growth sought by the electronics division of



Source: Scottish Development Agency

on a manufacturing operation actually setting up in a science park, a concept designed to be orientated more to research. But Wang has said that it will be drawing on the university's engineers. More than 30 companies set up in Scotland last year, most of them in electronics.

The central belt of the country is destined to become Europe's largest producer of semi-conductors by 1985. Nippon Electric Company has taken delivery of a microchip plant at Livingston as part of one of the biggest Japanese manufacturing investments in Europe. The £40m plant is soon to become operational.

Among U.S. companies, General Instrument Corp opened a new wing of its semi-conductor plant at Glenrothes. Motorola started a new building programme for a similar facility at East Kilbride and National Semiconductor has a £45m expansion programme under way at Greenock.

Vital for the growth of home-based, leading-edge industries—those plants at the high research and development stage of electronics are called—is the provision of venture capital from the financial sector.

One government department, Control of high tech arm of ICEC which put almost £1m behind Rodime, a young company engaged in the computer service industry.

Shares in Rodime have recently been floated in the U.S.

## Science parks

Another thrust of the electronics thrust is to bring the industry to link up with the country's eight universities. A network of science parks is underway to bring industry and university engineers together on university campuses. Among the lures put out to potential investors is the 27 per cent growth in graduate electronics engineers from Scottish universities during the past four years.

The right kind of financial incentives has also been instrumental in bringing in and keeping much of the foreign investment. Local government investment arm of the SDA and the Scottish Economic Planning Department offers potential electronic settlers regional development grants, selective financial assistance, and low-cost accommodation.

The proposals for a science park at Stirling University were among the features which led to Scotland's industrial coup of the year—the announcement from Wang that it was to invest £88m in an office automation production plant on the campus which would eventually employ 700 people.

Although delighted at the decision, Scottish planners had not exactly been counting on the number of new jobs created by the electronics division of the

## Air Routes

by Mark Meredith

## Three-cornered fight for profits

The air routes between London and Scotland are busy. For British Airways the no frills shuttle services between London and Glasgow and London-Edinburgh are the second busiest after its Paris flights.

The Anglo-Scottish routes are, however, like the other domestic short routes, heavy losers. An estimated £50m is lost by all domestic carriers on internal routes in 1981, and the loss could be greater in 1982. So the arrival of a third airline on the Scottish route increased the general anxiety by airlines about their profit prospects.

At the end of October British Midland Airways started its six return flights a day service between Heathrow and Glasgow undercutting British Airways fare and including a meal and seat reservation for the one hour flight. British Airways opposed the introduction of a third airline on the Heathrow route which it previously had to itself.

British Caledonian also felt the challenge with its operations from Gatwick to Scotland. The Civil Aviation Authority had rejected British Midland's application because of its view that there were no growth prospects for Scottish routes and the losses made by both the existing carriers—but this was overruled by the Department of Trade.

British Airways soon felt the pinch with a 17 per cent loss of traffic after the arrival of British Midland. British Airways which made a profit of £2.5m on the Scottish runs in 1979-80 last year turned in a £200,000 loss. It has had to cut costs further in the face of the new competition.

British Midland does not yet compete on the London to Edinburgh routes flown by British Airways and British Caledonian but is expected to

do so from Heathrow some time in the New Year.

The Derby-based airline was determined to make its new operation pay and Midland managers said they could break even with 38 passengers on their 90-seater DC-9s while 55 to 58 passengers would start to bring in money.

The airline had the advantage of fewer ground staff than the larger carriers but it, too, had the large infrastructure costs such as landing fees, security and other airport charges to bear.

British Airways and British Caledonian responded to the arrival of British Midland with publicity campaigns and some positive competitive steps. British Airways took space in newspapers advising passengers of "shuttle differences" while British Caledonian introduced a businessman's package with a free night at a London or Scottish hotel as well as a first-class return rail ticket between London Victoria and Gatwick Airport.

## Less frequent

While not feeling the direct pinch from Heathrow, British Midland's competition did make a difference to British Caledonian but by reducing the frequency of its flights British Caledonian has been able to maintain its average number of passengers per flight.

Its losses of between £2m and £3m are offset to some extent—about 15 per cent—by passengers flying the Scottish routes to connect with other British Caledonian international flights.

The new second terminal for Gatwick Airport will also increase the range of flights from that airport and possibly make the Gatwick destination more appealing for passengers from Scotland.

If you're planning to expand, move, set up in business or open a subsidiary, you've probably already discovered that finding the right location is fraught with difficulties.

And, that although many places offer a whole range of different incentives, you have to knock on many different doors to get the whole picture.

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## SCOTLAND'S STEEL industry

is in crisis. It has become an endangered species in the light of world overcapacity.

It is a crisis which has a bearing, too, on the future of the Scottish coal mines and the extensive network of industries dependent on the presence of steel.

One of the options open to British Steel in the face of a loss of orders and a running deficit of £7.2m a week is the closure of one or more of its five big integrated steel mills.

The Ravenscraig mill south-east of Glasgow is thought to be high among these unpopular options because of its distance from markets. Only about five per cent of the steel produced by the plant is actually used by Scottish consumers.

Scottish steel managers concede that this must produce at about three to four times the cost of all other mills to the south to compensate for the transport costs of getting their products to markets.

The implications of a closure on the Scottish economy and on the social fabric in the steel-producing areas involved a political as well as a commercial decision.

The cabinet will have to decide eventually where British Steel should make its most drastic cuts.

Scotland's recent industrial losses make grim reading.

Singer at Clydebank, Talbot's Linwood carworks, the Wiggins Teape pulp mill at Corpasch and

another more recent highlands disaster, the closure of British Aluminium's smelter at Invergordon last December.

What has made the steel industry in Scotland and Ravenscraig in particular different is the unanimity across the political spectrum opposing a closure.

Mr George Younger, the

came to office."

The Scottish Office has not intervened to stop the cutbacks and closures affecting some others parts of the steel industry, much of it already on short time. The recent closure of most of the Clydebridge works of British Steel's Plate Division and the proposed shutdown of the Craguenek special

even through reducing capacity to a minimum, of keeping Ravenscraig open.

One of the sectors which is threatened more than others by further steel cuts is the coal mining industry. Scottish mines not only face the loss in demand for coking coal for the steel mills, but also the consequent drop in industrial demand for electricity, of which steel is a big user.

Last year 80 per cent of the 10.2m tonnes of Scottish coal went to power stations. Industrial demand has been falling steadily, reducing the need for coal-fired power.

Scotland has about 17,000 miners in 16 pits, one recently closed. The National Coal Board predicted that four of these pits would be exhausted by the 1990s. No new pits are planned, although some will be developed.

A touchstone for the opposition to closure by the miners union has been the future of Kinnel colliery near Bo'ness in West Lothian. The miners under their leader Mick McGahey have threatened to walk out if the Coal Board carried out plans to take a £14m development plan and close Kinnel.

The project to drive a road under the Firth of Forth to link up with the Longannet complex on the north shore ran into geological difficulties. The miners do not accept this and insist there is a future in the mine.

## Steel and Coal

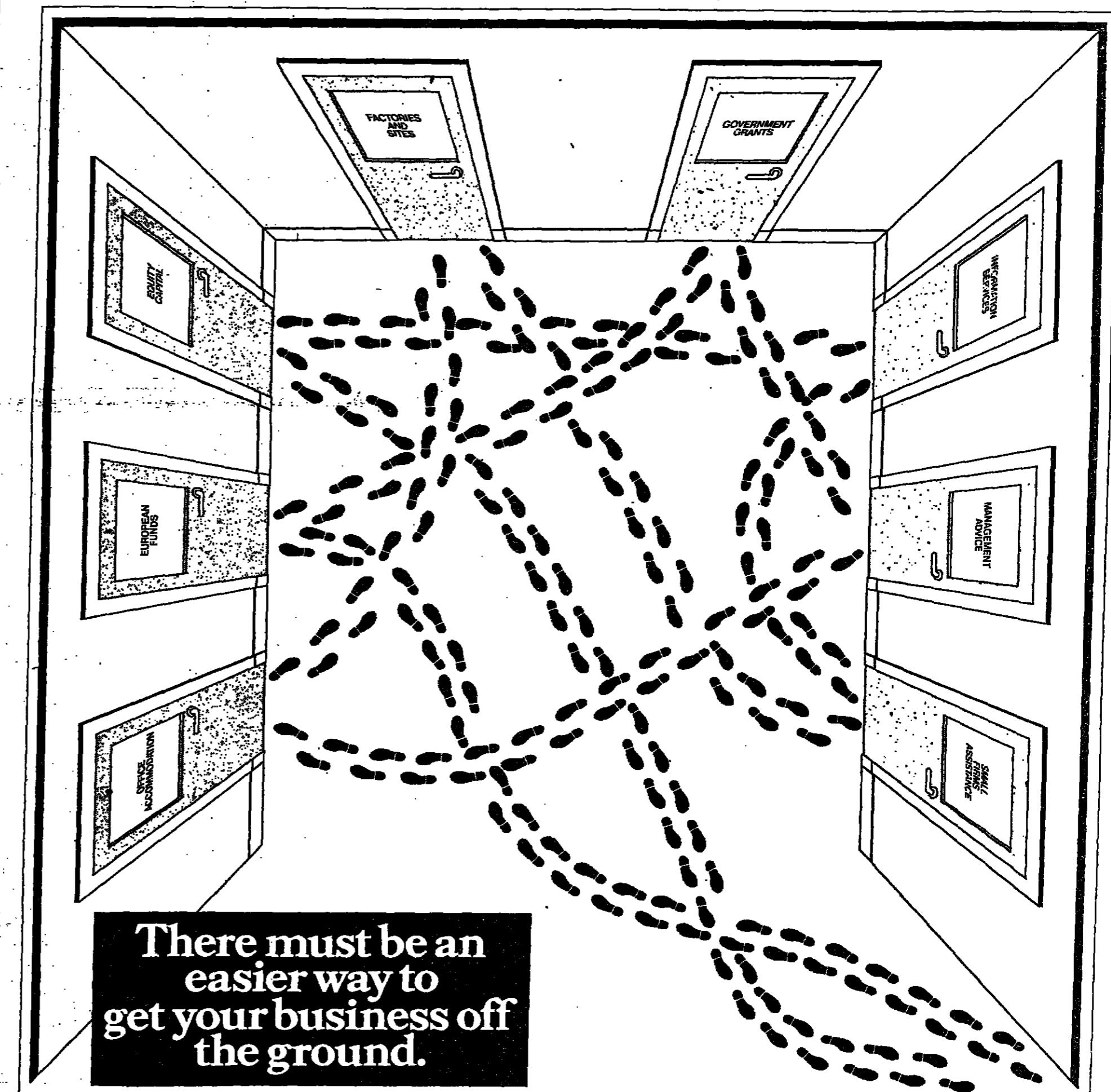
by Mark Meredith

Secretary of State for Scotland has Scottish Conservative party support behind him in his fight on behalf of the workers.

These economies the Government sets out legitimate compensation decisions by British Steel, painful though the loss has been in terms of employment. Ravenscraig remains however the pivotal point for the industry in Scotland.

But where Mr Younger and the top civil servants join in the campaign supporting the miners is in foreseeing its role in maintaining a manufacturing sector in the country and fuelling any recovery.

Employment in steel in Scotland has contracted from over 20,000 in the mid-70s to around 10,000. The markets may be far away but the economic need at home is generally seen as reason enough to seek a way,



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### NEWS REVIEW

### Ferranti Scottish Group continues to expand

New building and new business links have been responsible for expansion within the Scottish Group of Ferranti during 1982. The Navigation Systems Department opened the 50,000 sq ft Display Group building at Silverhill, and a factory at Bothwell was commissioned for the manufacture of military aircraft. In the USA a new company, Ferranti Electro-optics Inc, has been established to market and supply the products of the Electro-optics Department. Also in the USA, Ferranti Indiana was set up to market and manufacture Fuel Dispensing Group petro pumps. The assets of Ocean Research Equipment Inc of Falmouth, Massachusetts, were recently purchased and this company will be integrated with Ferranti Offshore Systems Ltd of Aberdeen.

**Briefly...**  
A 'Fit for Work' Award was given to Ferranti plc by the Manpower Services Commission in recognition of "the expanding policies and practical achievements in the employment of disabled people" by the Scottish Group. The CAM-X computer aided design and manufacture system, built by Ferranti Cerec was exhibited recently at the Design Council in Glasgow and at Edinburgh University.

### AVIONICS Advanced technology

The Head-Up Display (HUD), produced by Ferranti Navigation Systems at Edinburgh, completed the company's navigation capability and now offers a comprehensive integrated navigation and attack package for military aircraft. No other company in the world can offer a similar avionics suite.

The Combined Map and Electronic Display (COMED) chosen for the F/A-18 and Indian Air Force Jaguar is also produced at Silverhill. This year, the Navigation Systems Department won one Queen's Award for Technology and another for Export achievement based on

### COMMERCIAL AND INDUSTRIAL Engineering excellence

Ferranti Communication Systems Group at Granton manufactures microwave radio relay systems based on the type 13000 series. Recent orders include portable radio equipment for British Telecom and digital microwave radio relay and switching systems for the Mercury Communications Network. The Group also manufactures GTE telecommunications equipment. The Ferranti Microelectronics Group in Edinburgh manufactures hybrid microcircuits for a variety of applications. Other electronic components including edge connectors, transformers, microwave and optical components and

innovation and sales of COMED. The Electro-optics Department at Edinburgh produces airborne laser ranging equipment used in the RAF's Jaguars, Harriers, Tornados and other aircraft in use worldwide. Ferranti Radar Systems Department at Edinburgh produces the Seaspray radar which is in service in Lynx helicopters of eight nations. Ferranti Black Box rear ejection seats, Sea Harriers of the British Royal Navy, and Indian Navy. Other airborne radar systems for many purposes are under development.

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## SCOTLAND IV

### Notebook

by Anthony Moreton

### Shetlands feel the pinch

ONLY TWO things unite Shetlanders — the weather and a strong distrust, to put it no higher, of fishermen from any other part of the country. Given bad weather, fishermen will put aside all their anti-pathies and antagonisms and offer help against the storm. But it is not often they will say a good word for the foreigners.

The Shetland fishermen are a good example. The EEC agreement on fishing policy annoyed them because they thought foreign boats would threaten their livelihood. Their anger was almost as great as for the Grimsby men when it was suggested that boats from Humberside might land fish in Lerwick.

The Shetland Fish Processors wanted more fish from the English boats to keep the factories running to capacity. This led to a row that was really symptomatic of a deeper malaise affecting the islands.

Now that construction work on the oil terminal at Sullom Voe has ended the bonanza days have gone. Unemployment is up, incomes down and there is a general feeling of uncertainty. Some extent of the drop in the economy can be gauged from the falling number of passengers using Sumburgh airport.

The Shetlands are now facing the sort of situation that many forecast would happen. People got used to high wages when the oil terminal was being built, while the traditional industries have already paid them. Now that the terminal has been completed a much smaller permanent workforce is needed than in the halcyon building days. The winter is always cold in the Shetlands but this year the economic climate looks like being colder still.

**Grimond's misfortune**

IT SEEMS as though Jo Grimond has been in politics for ever. If Harold Wilson was right and a week in politics is



Sullom Voe oil terminal: the bonanza days have gone

### Better second round

SCOTLAND HAS done better from the second round of enterprise zones, while it picked up only one, Clydbank, in the first 15 announced by the Government nearly two years ago. It now has another two. Enterprise zones may still be opposed by some Labour politicians, but as just over 30 authorities applied to be included in the latest list, most of them Labour-controlled, they are widely appreciated.

If was Grimond's misfortune to be in the wrong place at the wrong time. Half a century earlier and his patrician good looks, sense of style and outstanding ability would have guaranteed him a place around any Liberal cabinet table. Instead, political power ebbed from the Liberals and by the time he reached Westminster the party was in such dire straits that the whips had to tell how the chief whip voted at a meeting he had not even joined in the phone box.

Today, even if the party's numerical strength in the Commons does not reflect its vote in the country, Cyril Smith would still be in his box on his own.

The Shetlanders and Orcadians whom he represents respect and revere him but has never led him to bow the knee to them. Only a week before he announced that he would be giving up his seat he told the local fishermen on whom so much of his electoral support depends that they were mistaken in their opposition to the new fishing rules worked out with the EEC.

\* \* \*

**WHEN THE manager of Border Rangers, who play in Sutherland, heard who his team's opponents were in the Scottish Cup he said the journey would be "a trip to Eastern Europe... a real expedition."**

**WHAT WERE these Soviets he had in mind, I asked? Gdansk? Budapest? Nothing of the sort. The team was off to Selkirk, 350 miles away in Border country. If that is what Highlanders think of fellow Scots what on earth do they think of Sassenachs?**

The windows on Princes Street are particularly attractive this year. A friend shocked me not long ago by saying she thought Princes Street had lost its character, full of chain stores like Marks, BHS, Wall's, Richard Shops, W. H. Smith, Burtons and the rest.

To my mind George Street, which runs parallel to Princes Street, has a lot more interest than its more famous neighbour. Not only is there a remarkable Princes Street to contemplate when the going gets rough but the way is, in any case, smoothed by the inherent niceness of the Scottish sales persons. The Scots have a way of making you welcome and when they say "have a nice day" you know instinctively they are not saying it with the plastic sincerity of so many Americans.

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### GEAR transforms the East End

EIGHT YEARS AGO a government report stated boldly that the East End of Glasgow was the most socially deprived city area in Europe. That claim would be impossible to make today, even if it were true then.

From Glasgow Green, on the eastern edge of the city centre, through Bridgeton, Cross and Parkhead, home of the Celtic football club, to Shettleston and Tollcross on the fringe of the city, there is a new look. The once grim tenements and factories have gone or have been given a new life.

Growth is growing houses being built, factories are going up and the old signs of urban decay are being removed. The derelict part of British Steel's Clydeside ironworks on the industrial side of Cambuslang has come down, as has the chimney on Norit, Clydesdale's chemical works, which used to pump its smoke directly into the 12th and 13th floors of an adjacent block of flats. The Dalmarnock power station has gone the same way — to the knacker's yard.

This transformation, which is little short of a minor miracle in such a short time, has been due solely to the GEAR programme initiated in 1976 as a partnership between the Government, the Scottish Development Agency, the Scottish Special Housing Association, Strathclyde Regional Council, Glasgow District Council, the Greater Glasgow Health Board, the Housing Corporation and the Manpower Services Commission, with the SDA having the coordinating role.

GEAR, the Glasgow-Eastern Area Renewal project, was the first of its kind in Britain and, covering 4,000 acres comprising a tenth of the city, the largest in Europe. It has become a model for other urban renewal projects and the Government would like to see its concept extended to other cities in Britain, such as Liverpool, though for doctrinaire reasons it is not willing to take the step of setting up another quango to mastermind such work.

In 1976 when GEAR got under way the East End of the city was virtually a no-hope area. To be called it the worst area of urban deprivation was an exaggeration. When Sig Antonio Giolitti, the European Commissioner, who comes from Naples, saw the city he asked officials what was so bad about it. They should see Naples, he said.

It was, however, a part of the city which had been allowed to deteriorate. A misnomer caused by the council after the war, had moved people out to the suburbs, and greatly disliked tower-block housing.

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### City of statues

RIDING ROUND London it is hardly possible to turn a corner without bumping into some dealer immortalised in stone or bronze. Fraternalism on his column — arguably the most famous — to Brunel on the embankment, Churchill in Parliament Square, Trinity outside the Ministry of Defence, and any number of long forgotten generals sitting on horses in the capital is jammed full of them.

To my surprise,

English cities have but a handful of statues. Glasgow has paid its respects to the past in the same way. There are monuments to Burns, James Watt, Victoria and her beloved Albert, Gladstone, Sir Robert Peel and the great Wellington. There is an obelisk to Nelson on Glasgow Green and a monument in the same place to John Pollock McPhun. If the deeds of McPhun escape you, as they escape many other Glaswegians, at least it shows the city has honoured the not-so-great along with the great.

Many of these monuments are in need of repair. Nelson's is cracking and its plinth is eroding. The McLean arch, also in Glasgow Green, is sinking and in danger of toppling over. The Doulton Fountain has been vandalised.

Even more unfortunately, Glasgow has run out of money to restore these civic monuments. But it has come up with a good idea: adopt a monument. It wants civic-mindedness for one of the 88 monuments, steeples, wells, towers, fountains and bridges that are in need of aid and succour.

You do not have to be rich to help out: the Kelvin Way bridge needs its grandscrubbed ironwork, the cast-iron drinking fountain in Overton Park, Rutherglen, is covered in weeds. I am glad to say that Glasgow has responded to the call. Tennent Caledonian Breweries has already taken over the repairs to the Lady Well Fountain, one of 16 public wells in use around 1720, and others have also come forward, though there is need for more.

Some years ago when local theatres were going up all over the place many clever treasurers raised money by inviting local people to buy a brick.

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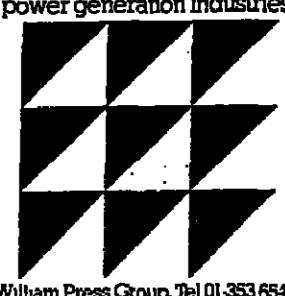
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William Press Group, Tel 01 353 6544.

## TECHNOLOGY

EDITED BY ALAN CANE

ROBOTICS  
Japan's  
micro  
versionBy Jurek Martin  
in Tokyo

MITSUBISHI ELECTRIC this week put on the market an inexpensive new microrobot whose enhanced versatility will, the company believes, be particularly attractive to small companies in light industry.

The microrobot, called the Move Master Two, is a faster, more durable version of the original Move Master, introduced last year and designed for training, educational, display and hobby purposes.

The main difference of the new version lies in its price and enhanced mobility. The basic manipulator and drive unit costs Y1.06m (US \$4,500).

Though fully compatible with almost all makes of personal computer, the drive unit also contains a solid state program memory.

Although extras could add anything from Y200,000 to Y800,000 to the base price, depending on the method of control, the Move Master Two is still very much in the low price range.

Other industrial "pick and place" microrobots in this price band have more limited functions, according to Mitsubishi Electric. The Move Master Two is unique in being able to move vertically as well as in a horizontal plane and is a multi-jointed robot.

A typical full sized assembly robot runs from Y7m-10m. The Move Master Two is nothing like as fast as its bigger brother, taking three to four seconds to complete a simple pick and place cycle, and is far less durable.

## FISHING LURE

## Artificial reefs to attract the shoals

By MAX COMMANDER

AS EVERYBODY knows, the Japanese eat a lot of fish. For years they have dropped concrete artificial reefs in close offshore areas. After a while coral and a variety of organisms attach themselves to the concrete. This attracts shoals of fish and inshore fishermen have very good catches.

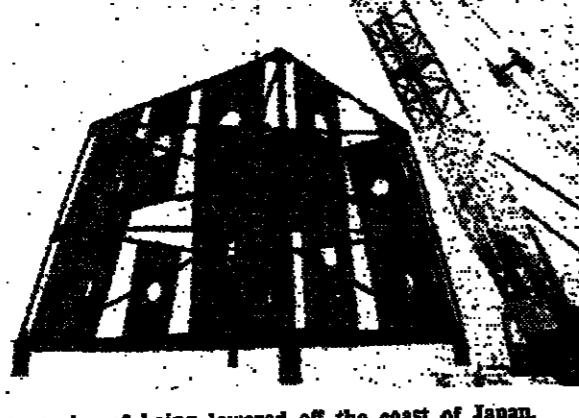
But the Japanese have a slight problem. The artificial reefs either in concrete or now in steel lure bream, yellow tails, mackerel, herring and runs but salmon, probably wiser than their cousins, will not go anywhere near artificial reef.

Experts at Nippon KK, who have been experimenting with steel fabricated reefs—trying out different shapes, colours and resistance to vibration—would dearly like to know why.

As one Japanese fish spokesman said: "The Japanese tend to be appreciative of the fact that if fish is expensive then they believe that the flavour must be better."

But, steel or concrete, the trend appears to work for most fish. "Nearly offshore fishing cuts energy costs," said the NKK Steel man. "The demand for quality fish in Japan is very high. Close inshore fishing is cheap by comparison with deep sea fishing where about 80 per cent of the cost of the fish is spent on fuel and transportation."

NKK has been conducting tests on artificial steel reefs for about eight years, mainly to test different shapes. Ten units have been placed in waters 20 to 40 metres deep off the Miye coast.



A steel reef being lowered off the coast of Japan.

## Diodes

## New range

A RANGE of Schottky diodes for use in switched mode power supplies has been introduced by International Rectifier, Oxted, Surrey. Capable of standing temperatures up to 170°C, the diodes can handle currents of 40A and 60A. Further information is available on Oxted 3215.

## ENGLISH ELECTRIC GAMBLE £1m ON ENTERTAINMENT PROJECT

## Big screens for world sports stadiums

By ELAINE WILLIAMS

ENGLISH ELECTRIC VALVE, part of the GEC group, is taking a firm gamble on its latest development.

It is to build a 20 feet high and 30 feet across to show to potential customers.

There is a growing market for such system in sports stadiums to entertain the audiences before that match starts and during the interval.

Mr Martin Jay, managing director of the Chelmsford based company, believes that the company's long expertise in display systems based on cathode ray tubes gives it a good chance of success in a market which is dominated by the Japanese.

Cathode ray tubes, or CRTs, form the heart of every domestic television set. EEV has developed miniature versions which are used in illuminated display panels, but the Starvision system takes the design a little further.

Mr Jay said that Starvision would create at least 100 jobs within the company and recruitment had already started. Despite the recession, EEV has managed to increase its exports by 35 per cent this year with total turnover around £40m.

It uses a conventional television signal, which is coded into digital form. The digital signal is temporarily stored in an electronic memory and is used to control the individual lines of phosphor dots across the display. Each temporary memory store controls up to four such lines.

EEV's main competitor is the Japanese Matsushita corporation which has installed many of the existing colour systems throughout the world.

Mr Ralph Nixon, who is in charge of the Starvision development, says that EEV's display screen consumes only one fifth the power of the Mitsubishi system, and weighs far less. This is because Mitsubishi has only one phosphor dot per tube.

In order to work, the whole assembly has to be enclosed in a glass envelope from which all the air has been removed. By

using different colour phosphors — red, green and blue — the whole range of colours can be produced on the screen.

In the starvision system eight phosphor dots, about one inch apart, are enclosed in a single glass tube. These are then made and mounted on a frame with great accuracy to make the complete display.

It is our objective to sell at least three boards a year," said Mr Jay. This would mean capturing about 30 per cent of the world market for large display screens.

At present there are about 30 systems installed in sports stadiums throughout the world. About 80 per cent of these are based on cathode ray tube technology, the remainder use lamps.

Simply, a cathode ray tube consists of three main elements. These are a phosphor screen which glows when electrons strike it; an electrode which emits the electrons and a small electrode called the grid which controls the electron flow, and, hence the brightness of the phosphor screen.

The full-size Starvision television screen will contain 10,000 individual CRT tubes, each of which contain eight

phosphor dots.

By April, Mr Nixon says the

square display board to show to

potential customers.

This week

the company will have an 8 ft

final stages before full-scale

manufacture of the small

cathode ray tubes can begin.

Graham Lever

The basic elements in the Starvision display systems are thin cathode ray tubes which each

contain eight phosphor dots.

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## LONDON STOCK EXCHANGE

## Dearer money anxieties ensure sensitive trading conditions but markets become steadier late

## Account Dealing Dates

First Declar. Last Account Dealings Dates Day 20 Dec 8 Dec 9 Dec 10 Dec 11 Dec 12 Jan 13 Jan 14 Jan 24 "Now-time" dealings may take place from 9.30 am two business days earlier.

Dearer "money" anxieties ensured a continuation of extremely sensitive trading conditions in London. The stock market, in line with most markets, turned much steadier in yesterday's later business. This owed much to the authorities holding intervention rates down, a move which gave some stability to the financial community and for the second successive day reversed early finesses in short-term money rates. The latter continued to reflect persisting fears that the clearing banks were about to raise base rates.

The gilt-edged market was highly nervous and vulnerable in the early trade. A combination of defensive marking down and fresh light selling lowered selected longer-dated issues almost a point from Wednesday's low closing in London. Gilt rates, however, remained closely linked to money and currency exchange markets. Gilt soon followed their lead by steadying and then staging a technical recovery.

Revived small investment demand helped the movement and, with overseas business on the wane, most longer-dated stocks finally regained the initial losses. The shorts did even falls in recouping early falls

approaching 1 to close a net 8 up in places. The high-coupon Treasury 15 per cent 1985 ended that much higher at 106.80 and Exchequer 10 per cent 1987 was similarly dearer at 97.1.

Equity dealers also had to contend with the same effects of easier Wall Street advice. Leading shares were mostly lowered quite sharply, resulting in losses ranging almost to double figures. But sellers were generally reluctant and, with interest tending to dwell on companies reporting trading statements, values began to recover.

Bear-covering was a factor but "new-time" interest for the long trading Account starting on Monday was sporadic and directed at isolated stocks, some of which current speculative favourites.

Measuring the rally, the FT Industrial Ordinary Share Index had by noon halved its 10 am loss of 9 points before easing again after-hours. With Wall Street trends to clear, net 8.4 down at 97.7, a fall so far this week of about 29 points.

## Minet better

Recently depressed insurance brokers attracted a few buyers with the market's rally, rising 7 to 94p, while Willis Faber hardened 5 to 57p and Hogg Robinsen improved a couple of pence to 82p.

Life issues featured Hambros, which touched 336p before closing a net 4 up at 335p on the announcement of the Royal Exchange had agreed to subscribe for 13m new ordinary

shares at 325p per share which will increase its stake in Hambros Life, to approximately 10 per cent. GRC softened 4 to 36p.

Ian Leisure staged a successful debut in the Unlisted Securities Market; with just 10 per cent of the capital placed at 17p, the shares opened at 24p and moved up to 27p.

Business in leading Breweries remained at a low ebb and with the noteworthy exception of Grand Metropolitan, 5 lower at 301p, most held close to the overnight positions. Greenall Whitley held at 125p following preliminary results clipping 4 from Mathews International at 122p, but Imperial recovered from an earlier 110p to close unchanged at 112p.

Apart from Wearwell, a shade

farmer at 84p, secondary issues

generally finished with modest losses.

Mathews The Newsagent closed 2 to 254p in front of next Monday's preliminary figures, while John Menzies gave up 6 more to 332p. Harris Sports closed 2 to 106p, while John Peter, 88p, and Heemstall, 75p, closed 4 apiece. N. Brown gave up a few pence to 183p following the virtually unchanged interim results. York Traders closed a penny off at 23p. Among Distribution, 10 per cent of

general trend with Raoul and Plessey, 88p, reaching 12 and 10 respectively. GEC eased 5 to 185p. Crystallite, a good market of late, came back to 98p following good preliminary results. Cable & Wireless, 100p, sold 10 up to 312p.

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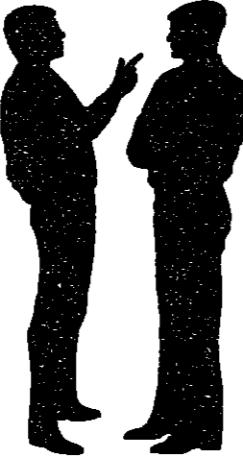
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Div. 01479 001 00000 2777	
UK Special Fund	
Avrmt. 120.5 120.5 0.3 1.66	
Div. 01479 001 00000 2777	
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Small Co. 71.0 0.0 2.47	
Smaller Co. 55.5 0.0 0.0	
Growth & Income 55.5 0.0 0.0	
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